UNIVERSITY OF CALIFORNIA
SAN DIEGO DIVISION OF THE ACADEMIC SENATE
REPRESENTATIVE ASSEMBLY
[see pages 5 through 8 for Representative Assembly membership list]

NOTICE OF SPECIAL MEETING
June 5, 2024, 3:30 to 6:30 p.m.
Email the Academic Senate Office at academicsenateoffice@ucsd.edu to obtain the Zoom link.

ORDER OF BUSINESS

<table>
<thead>
<tr>
<th></th>
<th>Description</th>
<th>Page</th>
</tr>
</thead>
<tbody>
<tr>
<td>(1)</td>
<td>Minutes [none]</td>
<td></td>
</tr>
<tr>
<td>(2-7)</td>
<td>Announcements</td>
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<tr>
<td>(a)</td>
<td>Chair John Hildebrand</td>
<td>Oral</td>
</tr>
<tr>
<td>(8)</td>
<td>Special Orders</td>
<td></td>
</tr>
<tr>
<td>(a)</td>
<td>Consent Calendar [none]</td>
<td></td>
</tr>
<tr>
<td>(9)</td>
<td>Reports of Special Committees [none]</td>
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<tr>
<td>(10)</td>
<td>Reports of Standing Committees [none]</td>
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<tr>
<td>(11)</td>
<td>Reports of Faculties [none]</td>
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</tr>
<tr>
<td>(12)</td>
<td>Petitions of Students [none]</td>
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<tr>
<td>(13)</td>
<td>Unfinished Business</td>
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<tr>
<td>(a)</td>
<td>Items carried over from the June 4, 2024 meeting</td>
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<tr>
<td>(14)</td>
<td>New Business</td>
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[Any member of the Academic Senate may attend and make motions at meetings of the Representative Assembly; however, only members of the Representative Assembly may second motions and vote.]
SAN DIEGO DIVISIONAL REPRESENTATIVE ASSEMBLY MEETING ZOOM ATTENDANCE INSTRUCTIONS

June 5, 2024 Meeting

A  Logging into the Meeting

1  Senate Members who are not Representative Assembly Members & Invited Guests

RSVP prior to the start of the meeting to obtain the meeting link: email the Academic Senate Office at academicsenateoffice@ucsd.edu.

2  Representative Assembly Members

Representative Assembly members are not required to RSVP for the meeting. The Senate Office will distribute a meeting link to all members via email. Contact the Academic Senate Office at academicsenateoffice@ucsd.edu if you are an Assembly Representative and you did not receive the meeting link.

B  Meeting Participation

When you join the meeting, you will be placed in a waiting room until the meeting host admits you into the meeting. Please log in 30 minutes early (at 3:00) to ensure that you are admitted to the meeting before it starts (at 3:30).

A meeting guide with additional instructions about the meeting and participation will be posted to the Senate website in advance of the meeting (https://senate.ucsd.edu/committees/representative-assembly/schedule). The guide will include information about parliamentary procedure, procedural motions, and how to join the speaker queue for this meeting.

Only Representative Assembly members may vote. Primary Representatives and Alternate Representatives should coordinate their attendance and voting for this meeting. Both may attend; however, Alternate Representatives may only vote in the absence of the Primary Representative. Please coordinate who will attend and cast votes in advance of the meeting.

C  Additional Zoom Meeting Note

Please use your actual first and last name with your Zoom account; the Senate Office must be able to establish your identity to admit you into a Representative Assembly meeting.

Instructions on how to manage your Zoom profile can be found here: https://support.zoom.us/hc/en-us/articles/201363203-Customizing-your-Profile
NOTICE OF MEETING
Tuesday, June 4, 2024, 3:30 to 6:30 p.m.
Email the Academic Senate Office at academicsenateoffice@ucsd.edu to obtain the Zoom link.

ORDER OF BUSINESS

(1) Minutes of Meeting of April 16, 2024 7

(2-7) Announcements
(a) Chair John Hildebrand Oral

(8) Special Orders
(a) Consent Calendar [none]

(9) Reports of Special Committees [none]

(10) Reports of Standing Committees
(a) Senate Council,
Motion for a Ballot to the Division: Questions on Chancellor Khosla’s actions on May 6, 2024 to remove encampment of protesters 73

(11) Reports of Faculties [none]

(12) Petitions of Students [none]

(13) Unfinished Business [none]

(14) New Business
(a) Resolution: Vote of Confidence in Chancellor Khosla 74
(b) Resolution: Campus Healing and Improved Response to Future Civil Disobedience 80
(c) Resolution: Political and Social Action at UC San Diego 82
(d) Resolution: Vote of No Confidence in Chancellor Khosla 86
(e) Resolution: Censure Chancellor Khosla 90
SAN DIEGO DIVISIONAL REPRESENTATIVE ASSEMBLY MEETING ZOOM ATTENDANCE INSTRUCTIONS

June 4, 2024 Meeting

A  Logging into the Meeting

1  Senate Members who are not Representative Assembly Members & Invited Guests

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A meeting guide will be distributed to Assembly members and Senate members who RSVP’d to the Senate Office by May 31 with additional instructions about the meeting and participation. It will also be posted to the Senate website (https://senate.ucsd.edu/committees/representative-assembly/schedule). The guide will include information about parliamentary procedure, procedural motions, and how to join the speaker queue for this meeting.

Only Representative Assembly members may vote. Primary Representatives and Alternate Representatives should coordinate their attendance and voting for this meeting. Both may attend; however, Alternate Representatives may only vote in the absence of the Primary Representative. Please coordinate who will attend and cast votes in advance of the meeting.

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## REPRESENTATIVE ASSEMBLY MEMBERSHIP - 2023/2024 Roster

### EX OFFICIO MEMBERS

<table>
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<tr>
<th>Role</th>
<th>Name</th>
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### ELECTED MEMBERS & ALTERNATES

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Chair Hildebrand called the meeting to order. A quorum was present (see attached attendance sheet), along with other Academic Senate members and guests. Chair Hildebrand welcomed everyone to the fourth Representative Assembly meeting of the 2023-24 academic year, and reviewed the Academic Senate Bylaws governing membership, privileges of the floor, and voting.

**Minutes of the Meeting on February 27, 2024**

The February 27, 2024, meeting minutes were approved as submitted.

**Announcements by the Chair of the Division**

**Systemwide Updates**

The UC Regents recently submitted a proposed Policy on Public and Discretionary statements by Academic Units for Academic Senate review. This draft was renamed and supersedes the draft policy Chair Hildebrand mentioned at February’s Representative Assembly meeting on the Use of University Administrative Websites. That version was considered at the March Regents meeting and changed in response to feedback from the Senate and others. The San Diego Division was asked to review this new draft policy and send comments to the systemwide Senate. The systemwide Senate will respond to the Regents. Link: [https://senate.ucsd.edu/current-affairs/issues-under-review/regents-policy-on-public-and-discretionary-statements-by-academic-units-april-2024/](https://senate.ucsd.edu/current-affairs/issues-under-review/regents-policy-on-public-and-discretionary-statements-by-academic-units-april-2024/)

**Divisional**

Chair Hildebrand reminded Assembly members about two events in May for Senate members and encouraged attendance, lunch at the Faculty Club on May 2 and the Faculty Club Happy Hour on May 9.

**Chancellor Pradeep Khosla Remarks**

Before the state budget was announced, pay increases of 4.2% were proposed for non-represented faculty and staff. Despite the anticipated cut to the University’s budget next year, the Chancellor expects that UC San Diego will proceed with the salary increase. The budget cut will be applied to other unassigned expenses. Regardless, compensation is a commitment made by the University between the employee and the employer that should be maintained.

**Executive Vice Chancellor Elizabeth Simmons Remarks**

[None]
UC San Diego Health Expansion Plans and Update on Healthcare Coverage

Chair Hildebrand introduced Patty Maysent, Chief Executive Officer, UC San Diego Health.

The health system at UC San Diego does not receive state funding and all funding is generated through patient revenues. UCSD is the only UC campus health system responsible for student health care, making it unique from the other campuses. UCSD Health is becoming a destination health center, taking care of some of the sickest and most complex patients. UCSD Health has also become one of the leading transplant centers in the nation leading in quality and care. The health system is focusing on translating science and research into clinical care.

UCSD Health is expanding by creating more access points and express care clinics in the San Diego County region. In 2012, UCSD Health generated one billion dollars in revenue and as of last year, it has become a $3.7 billion health care system with over 13,000 team members.

The health system has ranked in the Top 10 five years in a row according to Vizient rating. The health system has also ranked in the top five in the state of California.

UCSD Health led San Diego County in COVID vaccinations, opening a COVID vaccine superstation in collaboration with the San Diego Padres and gave out over 5000 vaccines a week.

In the next ten years, UCSD Health strives to continually rank in the Top 10 as a nationally recognized health system, becoming a world class destination program for patients and expanding community outreach. In response to these demands, UCSD Health is in the development stage of opening a new outpatient pavilion on the La Jolla campus.

The Hillcrest hospital location is opening a new parking garage and outpatient pavilion for phase one of development and is set to be complete in July 2025. This location will also have a comprehensive multi-disciplinary cancer program giving the community more access to cancer trials, imaging, surgery, and procedures. The current hospital at Hillcrest is set to be replaced in hopes of building it bigger, aiming for 440 to 460 hospital beds. There is also a goal to expand the East Campus Medical Center in the inland mid-city and create a behavioral health hub. Opening in 2026 is a new Rancho Bernardo hub that will give 150,000 community members easier access to primary care, imaging services, radiation therapy, and surgery. A Tri-City medical center is in discussion for North County.

UCSD Health is working with Anthem to expand health insurance opportunities for faculty and staff. Most health plans at UCOP are in a deficit and UCSD wants to think creatively to create a health insurance product that is attractive and meets the needs of faculty and staff. The healthcare team is seeking Senate input on how to roll out the insurance plan that makes it accessible and priced competitively with Kaiser.

A Representative Assembly (RA) member asked if physician and nursing personnel are in place to support UCSD Health’s growth. It was shared that the nursing vacancy rate is only 4%. However, there is a struggle for personnel in ancillary services such as radiation technicians.

Minutes are recorded in the order of the meeting agenda.
An RA member asked how UCSD Health plans to compete with Scripps Hospital considering UCSD’s costs are higher. It was shared that costs are dependent on patient treatment and UCSD has an external group that works on cost and price comparisons with local competitors for basic services. However, since Scripps has dropped out of the Medicare advantage plan, UCSD Health has absorbed approximately 7,000 of Scripps patients.

See page 1 of the presentation slides.

**UC San Diego Decarbonization Study**

Chair Hildebrand introduced Michelle Perez, UC San Diego Energy and Sustainability Manager to give an overview of the UC San Diego Decarbonization Study.

The key objective of this study over the past several months was to analyze the cost of reducing greenhouse gas emissions on campus to achieve greater social and environmental benefits. The study is hopefully something that will contribute to aligning the University’s sustainable and strategic goals. The group is currently working with key campus stakeholders to get feedback on this study. The group is tracking towards a draft report that will be provided to the Academic Senate in May and following the Chancellor’s review, the report will be finalized by July. The goal is to have an implementation plan by January 2026.

This study also investigates system analysis to better understand how utilities are used. UCSD is working with San Diego Gas & Electric to better understand the California electrical grid and what can be done that will not negatively impact the grid.

Future goals include maximizing solar power and maximizing the storage of this energy, along with looking into more opportunities for sustainable infrastructure. There is a goal to make these projects more visible. Making the renewable energy sources visible not only saves space by not having to bury or hide equipment but also facilitates learning opportunities by creating conversation.

There are Equity, Diversity & Inclusion (EDI) opportunities and considerations for energy projects. Transition impacts and opportunities are being developed and evaluated and the project is incorporating four major climate environment justice concepts: procedural, recognition, distributive and restorative.

After the report is finalized, more modeling and analysis will be done to provide updates to the campus. The group wants to prioritize projects, set targets, and develop an implementation plan.

A member asked how much energy on campus currently comes from renewable resources and what the next decade will look like. Currently on campus, there is 5% renewable energy being utilized and 2.4% of that is from solar. UCSD is looking at more opportunities for the future.

A member asked how much greenhouse gas emissions we contribute as a campus from commuting. Commuting and university vehicles contribute 20,000 tons of greenhouse gas from commuting; in comparison, 200,000 tons are emitted on campus.
See page 18 of the presentation slides.

**Special Orders**

**Consent Calendar**

**Senate Election – Nominations for Committee on Committees**

Chair Hildebrand introduced Vice Chair Olivia Graeve. Vice Chair Graeve provided an overview of the nomination process and presented the Senate Council nominations to run for election of the Committee on Committees. The election slate was approved.

- **Arts department:**
  - Teddy Cruz (Professor, Visual Arts)

- **Humanities department:**
  - Gloria Chacón (Associate Professor, Literature)
  - Deborah Hertz (Professor, History)

- **Health Sciences department, excluding the Skaggs School of Pharmacy and Pharmaceutical Sciences (one-year term):**
  - Joseph Ciacci (Professor of Clinical Neurological Surgery, Neurological Surgery)
  - Sheila Mody (Professor of Clinical Obstetrics, Gynecology, & Reproductive Sciences, Obstetrics, Gynecology, & Reproductive Sciences)

The following candidates were nominated by petition:

- **Arts department:**
  - Jordan Crandall (Professor, Visual Arts)

- **Health Sciences department, excluding the Skaggs School of Pharmacy and Pharmaceutical Sciences:**
  - Julie Marek Bykowski (Professor of Clinical Radiology, Radiology)
  - Farah Sheikh (Professor, Medicine)

- **Physical Sciences department:**
  - Seth Cohen (Professor, Chemistry & Biochemistry)
  - Alireza S. Golsefidy (Professor, Mathematics)

The following candidates were nominated by the Committee on Committees and were announced at the meeting:

- **Vice Chair (Chair Designate) of the Division for a two-year term.** The incumbent serves as Vice Chair the first year and as Chair the second year.
  - Robert Kluender (Professor, Linguistics)

Minutes are recorded in the order of the meeting agenda.
o Rebecca Jo Plant (Professor, History)

- Two Divisional Representatives (two vacancies) to the systemwide Assembly of the Academic Senate for a two-year term.
  - Marianna Alperin (Professor, Obstetrics, Gynecology, & Reproductive Sciences)
  - Julia Ortony (Associate Professor, Chemistry & Biochemistry)
  - Gregory Rouse (Professor, SIO)
  - Steven Swanson (Professor, Computer Science & Engineering)

2023-24 Nominations for Distinguished Teaching Award

Chair Hildebrand introduced Committee on Senate Awards Chair Grant Kester to present the nominations for the Distinguished Teachings Awards. CSA Chair Kester explained that up to five members of the Academic Senate, three non-Senate members, and three graduate students are nominated to receive awards each spring. UCSD gives the awards to recognize the importance of excellent teaching on campus. Awards for Senate members are $1,500 each, awards for non-Senate members are $1,000 each, and awards for graduate students are $500 each.

The following nominations were approved:

**Distinguished Teaching Award, Senate Members**
- Saharnaz Baghdachi (Electrical & Computer Engineering)
- Mark Bounthavong (Skaggs School of Pharmacy & Pharmaceutical Sciences)
- Shannon Ellis (Cognitive Science)
- Barry Grant (Molecular Biology)
- Celeste Pilegard (Psychology)

**Barbara and Paul Saltman Distinguished Teaching Award, Non-Senate Members**
- Kristina Markman (Revelle College Humanities Program)
- Maysa Nichter (Political Science)
- Suraj Rampure (Halicioğlu Data Science Institute)

**Barbara and Paul Saltman Excellent Teaching Award, Graduate Students**
- Jennifer Gaudette (Political Science)
- Alex Taylor (Music)
- Sevin Sagnic (Sociology)

Non-Substantive Changes to San Diego Divisional Senate Bylaw 250, Preparatory Education

Chair Hildebrand explained that the Committee on Preparatory Education proposed a non-substantive editorial change to Divisional Senate Bylaw 250 to update the Analytical Writing Program name (from Basic Writing Program) to reflect the name change approved in 2017. The Minutes are recorded in the order of the meeting agenda.
proposed change to San Diego Divisional Bylaw 250, Preparatory Education was approved. See page 54 of the meeting materials.

**Reports of Special Committees** [None]

**Reports of Standing Committees**

(a) Graduate Council, Arshad Desai, Chair; and Malik Gaines, Associate Professor, Department of Visual Arts

- Proposal to change the name of the PhD in Art History, Theory and Criticism to Art/History/Media/Theory and change the name of the PhD in Art History, Theory and Criticism with a concentration on Art Practice to Art/History/Media/Theory – Art Practice

Chair Hildebrand introduced Graduate Council Chair Arshad Desai and Malik Gaines, Associate Professor, Department of Visual Arts, who provided an overview of the proposal. Professor Gaines shared the name change better describes the degrees’ hybrid disciplinary approach. The change is meant to align the degree names with faculty expertise and the curriculum, which will better serve students. The proposed name reflects what kinds of words are useful for degrees in the job field and networks for jobs. This change has branding potential for UCSD and could maximize attention to the arts department on campus by becoming a destination campus for this discipline.

Graduate Council Chair Arshad Desai made the following motion. Because the motion was made on behalf of a Senate committee, no second was required. Senate Chair Hildebrand opened the floor to questions and discussion of the motion.

**Motion:** Proposal to change the name of the PhD in Art History, Theory and Criticism to Art/History/Media/Theory and change the name of the PhD in Art History, Theory and Criticism with a concentration on Art Practice to Art/History/Media/Theory – Art Practice

- Questions & Discussion: An RA Member expressed that the proposed name is similar to degree titles used in other PhD programs already on campus and expressed that prospective students may not know the distinction between the PhD programs. Professor Gaines responded that the proposed name reflects the content covered in the current curriculum and the only change is the name. Other art history programs across the nation and at other UC campuses have already changed their names, and this name change is to stay current in the field.

Minutes are recorded in the order of the meeting agenda.
Representative Assembly Minutes
April 16, 2024
Page 7

Minutes are recorded in the order of the meeting agenda.

- Vote: The proposal was approved by majority vote.

See page 57 of the meeting materials.

(b) Undergraduate Council, James Cooke, Vice Chair
   - Proposal to amend San Diego Divisional Bylaw 210, Undergraduate Council

Chair Hildebrand introduced Undergraduate Council Vice Chair James Cooke who provided an overview of the proposal. Undergraduate Council proposed increasing their membership from ten members to eleven members following the approval of the Jane Terranes Climate Change Education Requirement for undergraduate students. Vice Chair Cooke shared that the requirement would bring new work to Undergraduate Council and another member would be valuable to the committee.

Undergraduate Council Vice Chair James Cooke made the following motion. Because the motion was made on behalf of a Senate committee, no second was required. Senate Chair Hildebrand opened the floor to questions and discussion of the motion.

Motion:  Proposal to amend San Diego Divisional Bylaw 210, Undergraduate Council
   - Questions & Discussion: None
   - Vote: The proposal was approved by 2/3 majority vote.

See page 58 of the meeting materials.

(c) Senate Council, Olivia A. Graeve, Vice Chair; and Brookie Best, Dean, Skaggs School of Pharmacy and Pharmaceutical Sciences
   - Proposal for the formation of two departments within the Skaggs School of Pharmacy and Pharmaceutical Sciences: Department of Pharmacy Practice and Sciences and Department of Pharmaceutical Sciences

Chair Hildebrand introduced Senate Council Vice Chair Olivia Graeve and Brookie Best, Dean, Skaggs School of Pharmacy and Pharmaceutical Sciences, who provided an overview of the proposal. The proposal establishes two departments of approximately equal size in the Skaggs School of Pharmacy and Pharmaceutical Sciences (SSPPS) in the broad areas of pharmacy practice (the Department of Pharmacy Practice and Sciences) and pharmaceutical sciences research (the Department of Pharmaceutical Sciences). Formation of the departments will utilize existing funding within the school and be budget-neutral. One overarching benefit of forming departments is that this will free up the dean’s efforts to pursue school-wide endeavors and required dean activities rather than trying to fulfill both dean and department chair responsibilities for the entire school. The key changes/advantages with the formation of departments include substantially

Minutes are recorded in the order of the meeting agenda.
improved: faculty oversight and accountability, school representation by department chairs within health sciences, across campus, and across professional organizations, faculty recruitment and retention, national stature, and targeted advancement support for both departments to enhance fundraising. Areas of the school that will not substantially change or be affected by the formation of departments include educational programs, budget and space, and administrative support. The administrative structure will remain centralized. One person supports each division heads and will support each department head. This structure can be reassessed each year.

Senate Council Vice Chair Olivia Graeve made the following motion. Because the motion was made on behalf of a Senate committee, no second was required. Senate Chair Hildebrand opened the floor to questions and discussion of the motion.

Motion: Proposal for the formation of two departments within the Skaggs School of Pharmacy and Pharmaceutical Sciences: Department of Pharmacy Practice and Sciences and Department of Pharmaceutical Sciences

- Questions & Discussion: An RA member stated that when UCSD founded the medical school, it was agreed that there would be no separation of research and clinical into separate departments and that this proposal is going in the opposite direction. Dean Best clarified that the clinical side does plenty of research and has faculty that focus entirely on research, along with clinical faculty who dedicate time to intensive research and maintain labs. Both departments will have a research enterprise, though the proposed research department will have more.
- Vote: The proposal was approved by majority vote.

See page 62 of the meeting materials, and page 28 of the presentation slides.

(d) Senate Council, Olivia A. Graeve, Vice Chair; and Craig Callender, Chair, Committee on Campus Climate Change, George Fuller, Chair, Committee on Research

- Proposed Resolution on UC San Diego Policy on Public Disclosure of External Funding

Chair Hildebrand introduced Senate Council Vice Chair Olivia Graeve, Committee on Campus Climate Change Chair Craig Callender, and Committee on Research Chair George Fuller. Chair Callender and Chair Fuller provided an overview of the proposal.

The proposal asked for all externally funded sponsorships be disclosed in a publicly accessibly database, with a registry maintained by the campus. Additionally, all

Minutes are recorded in the order of the meeting agenda.
academic units of the university receiving gifts over $10,000 shall be publicly disclosed at least yearly. This policy will not supersede the legal right of donors to remain anonymous. These newly proposed disclosures will not lead to any additional reporting requirements for faculty and most faculty will not be affected due to a majority of funding agencies already being disclosed in a UCOP database (Link: https://www.universityofcalifornia.edu/about-us/information-center/award-explorer) and a UCSD database (tableau.ucsd.edu). It is believed that transparency will improve trust in research. It was emphasized that this financial information is already public. Additionally, Academic Senate committees met with the Office of Research and Innovation and Advancement during the development of the proposal. The main concern was from Advancement. It was expressed that implementation of the proposed resolution could be a barrier to donors. It was emphasized that donors have legal right to remain anonymous.

Senate Council Vice Chair Olivia Graeve made the following motion. Because the motion was made on behalf of a Senate committee, no second was required. Senate Chair Hildebrand opened the floor to questions and discussion of the motion.

Motion: Proposed Resolution on UC San Diego Policy on Public Disclosure of External Funding

- Questions & Discussion: An RA member asked what this resolution will do that is different from what already stands. It was shared that the change is going to be minor. UCOP does not list all financial details and this proposal asks that these details be disclosed at the local level. Doing so enhances transparency by making research information more accessible.

Another RA member expressed concerns about the burden on faculty in relation to the disclosure requirements in the first bullet considering faculty are historically always asked to do more. They were worried that implementation of the proposed resolution would lead to another form for faculty to complete. The member was assured this will not lead to any additional work by faculty. The intent is that there is no extra burden because this information is already collected centrally.

A member motioned to amend the proposal by adding the following sentence at the end of the first bullet:

*No additional work will be required from faculty members.*

The motion was seconded by another member. The amendment had no further discussion and was approved by a majority vote.

Minutes are recorded in the order of the meeting agenda.
A member commented they are in favor of the proposed resolution but suggested that future consideration be given to adding that administrators should be required to disclose donations received. The member did not want to amend the current proposal.

A member pointed out that the second bullet’s use of “gifts” is vague language and could include administrators. Another member pointed out the proposal said academic units, and what this encompasses is a bit of a gray area.

- Vote: The proposal was approved by majority vote.

See page 194 of the meeting materials, and page 37 of the presentation slides.

**Reports of Faculties** [None]

**Petitions of Students** [None]

**Unfinished Business** [None]

**New Business** [None]

Chair Hildebrand called for any new business. There being none, the meeting was adjourned.

The meeting was adjourned at 5:22 p.m.

Recorded by Kayla Gonzalez, Executive Assistant.
## REPRESENTATIVE ASSEMBLY MEMBERSHIP - 2023/2024

**April 16, 2023 Meeting Attendance**

### EX OFFICIO MEMBERS

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<td>HILDEBRAND, JOHN A</td>
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<td>GRAVE, OLIVIA A</td>
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<td>POWELL, HENRY C</td>
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<td>KHOSLA, PRADEEP K</td>
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<td>ROEDER, PHILIP G</td>
<td>CHAIR, PRIVILEGE &amp; TENURE</td>
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<td>FRANK, ROSS</td>
<td>CHAIR, DIVERSITY &amp; EQUITY</td>
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<td>PARDO GUERRA, JUAN PABLO</td>
<td>CHAIR, FACULTY WELFARE</td>
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<td>AFARI, NILOOFAR</td>
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<td>HAMPTON, RANDOLPH Y</td>
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## Elected Members & Alternates

### Marshall College
- **Bussey, Thomas J**
  - Primary Representative
- **Franco Pereira, Alex M**
  - Primary Representative
- **Solomon Amora, Amanda**
  - Alternate Representative
- **Xu, Sheng**
  - Alternate Representative

### Muir College
- **Museus, Samuel David**
  - Primary Representative
- **Saier, Milton H**
  - Primary Representative
- **Cooke, James Edward**
  - Alternate Representative
- **Kurle, Carolyn M**
  - Alternate Representative

### Revelle College
- **Leigh, Brian S**
  - Primary Representative
- **Pekkurnaz, Gulcin**
  - Primary Representative
- **Chen, Renkun**
  - Alternate Representative
- **Van Genderen, Monique**
  - Alternate Representative

### Roosevelt College
- **Cheng, Li-Tien**
  - Primary Representative
- **Kehler, Andrew Scott**
  - Primary Representative
- **Mohammadi, Amir**
  - Alternate Representative
- **Patterson, Patricia**
  - Alternate Representative

### Sixth College
- **Zlatos, Andrej**
  - Primary Representative
- **Steiger, Rand**
  - Alternate Representative

### Warren College
- **Elgin, Samuel Zinke**
  - Primary Representative
- **Contijoch, Francisco**
  - Alternate Representative

### Emeritus Faculty
- **Watson, Joseph W**
  - Primary Representative
- **Adler, Steven**
  - Alternate Representative

### Seventh College
- **Dresser, Mark**
  - Primary Representative
- **Schmidt, Thomas Rainer**
  - Primary Representative
- **Arcos Herrera, Carol**
  - Alternate Representative
- **Borgo, David**
  - Alternate Representative

### Anesthesiology
- **Zeidan, Fadel**
  - Primary Representative
- **Wallace, Mark S**
  - Alternate Representative

### Anthropology
- **Marchetto, Maria Carolina**
  - Primary Representative
- **Brenner, Suzanne A**
  - Alternate Representative
ASTRONOMY AND ASTROPHYSICS
- BURGASSER, ADAM J
  Primary Representative
- DIAMOND, PATRICK H
  Alternate Representative

BIOENGINEERING
- FRALEY, STEPHANIE I
  Primary Representative
- MCVEIGH, ELLIOT R
  Alternate Representative

CELL & DEVELOPMENTAL BIOLOGY
- TOUR, ELLA
  Primary Representative
- AKBARI, OMAR S
  Alternate Representative
- ZHAO, YUNDE
  Primary Representative
- KIGER, AMY
  Alternate Representative

CELLULAR & MOLECULAR MEDICINE
- DOWDY, STEVEN F
  Primary Representative
- CORBETT, KEVIN DANIEL
  Alternate Representative

CHEMISTRY & BIOCHEMISTRY
- JOSEPH, SIMPSON
  Primary Representative
- ORTONY, JULIA HELEN
  Alternate Representative
- TAUBER, MICHAEL J
  Primary Representative
- XIONG, WEI
  Alternate Representative

COGNITIVE SCIENCE
- FLEISCHER, JASON
  Primary Representative
- XIA, HAIJUN
  Alternate Representative

COMMUNICATION
- SIMS, CHRISTOPHER O
  Primary Representative
- HARB, ANTHONY J.
  Alternate Representative

CSE
- JHALA, RANJIT
  Primary Representative
- KASTNER, RYAN
  Primary Representative

DERMATOLOGY
- SEN, GEORGE L
  Primary Representative
- DORSCHNER, ROBERT A
  Alternate Representative

ECE
- BAGHDADCHI, SAHARNAZ
  Primary Representative
- LE, HANH-PHUC
  Primary Representative
- ZHANG, XINYU
  Primary Representative
ECOLOGY, BEHAVIOR & EVOLUTION
☒ CHAO, LIN
   Primary Representative
☐ KRYAZHIMSKY, SERGEY A
   Alternate Representative

ECONOMICS
☐ ALON, TITAN MICHAEL
   Primary Representative
☒ ECKERT, FABIAN PAUL
   Alternate Representative
☐ MA, XINWEI
   Primary Representative
☐ LOWES, SARA RACHEL
   Alternate Representative

EDUCATION STUDIES
☐ EGUCHI, AMY
   Primary Representative
☐ WISHARD GUERRA, ALISON G
   Alternate Representative

EIGHTH COLLEGE
☒ TOURI, BEHROUZ
   Primary Representative
☐ ADIDA, CLAIRE L
   Alternate Representative
☒ YAPP, HENTYLE T
   Primary Representative
☐ AL-DELAIMY, WAEL
   Alternate Representative

EMERGENCY MEDICINE
☒ DAMEFF, CHRISTIAN JORDAN
   Primary Representative
☐ LINDHOLM, KARL PETER
   Alternate Representative

ETHNIC STUDIES
☐ PATEL, SHAISTA
   Primary Representative
☐ OKONKWO, HOLLY
   Alternate Representative

FAMILY MEDICINE
☒ TAI-SEALE, MING
   Primary Representative
☐ ALLISON, MATTHEW AUBREY
   Alternate Representative

GLOBAL POLICY AND STRATEGY
☒ MCINTOSH, CRAIG
   Primary Representative
☐ BAZZI, SAMUEL ALI
   Alternate Representative
☒ PRATHER, LAUREN R
   Primary Representative
☐ WALTER, BARBARA FLORENCE
   Alternate Representative

HALICI OGLU DATA SCIENCE INST
☐ BELKIN, MIKHAIL
   Primary Representative
☐ MAZUMDAR, ARYA
   Alternate Representative

HISTORY
☐ COWAN, BENJAMIN A
   Primary Representative
☐ EDINGTON, CLAIRE ELLEN
   Alternate Representative
☒ GERE, CATHERINA M
   Primary Representative
☐ PATTERSON, PATRICIA
   Alternate Representative
HWSPH
☐ PRATT, MICHAEL
   Primary Representative
☒ SALEM, RANY MANSOUR
   Primary Representative
☐ BOUTELLE, KERRI
   Alternate Representative
☐ MARQUEZ, BECKY
   Alternate Representative

LINGUISTICS
☒ STYLER, WILLIAM F
   Primary Representative
☐ MAYBERRY, RACHEL IRENE
   Alternate Representative

LITERATURE
☒ FISS, GERALDINE
   Primary Representative
☒ KALLERES, DAYNA S
   Alternate Representative
☐ MYERSTON SANTANA, JACOBO
   Primary Representative
☒ VITKUS, DANIEL J
   Alternate Representative

MAE
☐ GHAZINEjad, MAZIAR
   Primary Representative
☐ QI, HUIHUI
   Primary Representative
☐ BEG, FARHAT
   Primary Representative
☐ CORTES, JORGE
   Alternate Representative
☐ DE CALLAFON, RAYMOND A
   Alternate Representative
☐ ROSENGREN, AARON J
   Alternate Representative

MATHEMATICS
☐ CLONINGER, ALEXANDER
   Primary Representative
☒ NI, LEI
   Alternate Representative
☐ GOLSEFIDY, ALIREZA SALEHI
   Primary Representative
☒ SPOLAOR, LUCA
   Alternate Representative
☐ MOHAMMADI, AMIR
   Primary Representative
☒ ZHENG, TIANyi
   Alternate Representative

MEDICINE
☐ MOLINA, ANTHONY
   Primary Representative
☒ CHENG, GEORGE ZHI
   Alternate Representative
☐ YADLAPATI, RENA HIReN
   Primary Representative
☒ TORRIANI, FRANCESCA
   Alternate Representative

MOLECULAR BIOLOGY
☐ SUEL, GUROL MEHMET
   Primary Representative
☐ HASTY, JEFF M
   Alternate Representative

MUSIC
☐ LOU, MICHELLE S
   Primary Representative
☐ ROBERTS, MATANA
   Alternate Representative

NANOENGINEERING
☐ CHEN, ZHENG
   Primary Representative
☒ LUO, JIAN
   Primary Representative
☒ LUBARDA, VLADO
   Alternate Representative
☐ YANG, KESONG
   Alternate Representative
NEUROBIOLOGY
☐ HALPAIN, SHELLEY L
Primary Representative
☐ SU, CHIH-YING
Primary Representative
☐ LIM, BYUNGKOOK
Alternate Representative
☒ REINAGEL, PAMELA
Alternate Representative

NEUROLOGICAL SURGERY
☐ BEAUMONT, THOMAS LA MAR
Primary Representative
☐ CIACCI, JOSEPH D
Alternate Representative

NEUROSCIENCES
☒ HALGREN, ERIC
Primary Representative
☒ PIERCE, KAREN L
Primary Representative
☐ KOFFLER, YACOV
Alternate Representative
☐ STERNSON, SCOTT MICHAEL
Alternate Representative

OBSTETRICS, GYNECOLOGY, & REPRODUCTIVE SCIENCES
☒ COOK-ANDERSEN, HEIDI LEIGH
Primary Representative
☐ WILKINSON, MILES FROME
Alternate Representative

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☐ HUANG, ALEX AN-SUN
Primary Representative
☐ LIU, CATHERINE YUNXIANG
Alternate Representative

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☒ SANCHEZ-LOPEZ, ELSA
Primary Representative
☐ SCHENK, SIMON
Alternate Representative

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☐ CHU, HIUTUNG
Primary Representative
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Primary Representative
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Alternate Representative
☒ STELZER, INA
Alternate Representative

PEDIATRICS
☐ THORNBURG, COURTNEY D
Primary Representative
☐ BODE, LARS
Alternate Representative

PHARMACOLOGY
☐ JOINER, WILLIAM J
Primary Representative
☐ DANEMAN, RICHARD
Alternate Representative

PHILOSOPHY
☒ TOLLEY, CLINTON R
Primary Representative
☐ KOVAKA, KAREN
Alternate Representative
PHYSICS
☐ AROVAS, DANIEL P
    Primary Representative
☒ GRINSTEIN, BENJAMIN
    Primary Representative
☒ NI, KAI XUAN
    Primary Representative
☒ FULLER, GEORGE MICHAEL
    Alternate Representative
☐ KOSLOVER, ELENA
    Alternate Representative
☐ YANG, LIANG
    Alternate Representative

POLITICAL SCIENCE
☒ NICHTER, SIMEON C
    Primary Representative
☐ WIENS, DAVID
    Primary Representative
☒ GARTZKE, ERIK A
    Alternate Representative
☐ HILL, SETH J
    Alternate Representative

PSYCHIATRY
☒ GRANT, IGOR
    Primary Representative
☐ STEIN, MURRAY B
    Primary Representative
☒ TWAMLEY, ELIZABETH W
    Primary Representative
☒ AARONS, GREGORY A
    Alternate Representative
☒ CADENHEAD, KRISTIN S
    Alternate Representative
☐ JAK, AMY J
    Alternate Representative

PSYCHOLOGY
☒ HEYMAN, GAIL D
    Primary Representative
☐ PILEGARD, CELESTE CRISTINE
    Primary Representative
☐ BRADY, TIMOTHY
    Alternate Representative
☒ WALKER, CAREN MICHELLE
    Alternate Representative

RADIATION MEDICINE & APPLIED SCIENCES
☐ MCDONALD, CARRIE R
    Primary Representative
☐ BANEGAS, MATTHEW PATRICK
    Alternate Representative

RADIOLOGY
☒ MAREK BYKOWSKI, JULIE LYNN
    Primary Representative
☐ RAKOW-PENNER, REBECCA ANN
    Primary Representative

RADY SCHOOL OF MANAGEMENT
☐ LIU, JUN
    Primary Representative
☒ SERRA GARCIA, MARTA
    Primary Representative
☐ SAMEK, ANYA
    Alternate Representative

SIO
☐ CHARBIT, LIA
    Primary Representative
☐ FAN, WEN YUAN
    Primary Representative
☐ MORZFELD, MATTHIAS
    Primary Representative
☒ KACEV, DAVID
    Alternate Representative
☐ LUTSKO, NICHOLAS
    Alternate Representative
SOCIOLOGY
☐ SKRENTNY, JOHN DAVID
    Primary Representative

SSPPS
☒ DORRESTEIN, PIETER C
    Primary Representative
☐ O'DONOGHUE, ANTHONY JOHN
    Alternate Representative

STRUCTURAL ENGINEERING
☐ TSAMPRAS, GEORGIOS
    Primary Representative
☐ CONTE, JOEL P
    Alternate Representative

SURGERY
☐ BOUVET, MICHAEL
    Primary Representative
☐ FRIEDMAN, RICK ADAM
    Primary Representative
☐ DOBKE, MAREK KRZYSZTOF
    Alternate Representative
☐ WATSON, DEBORAH
    Primary Representative
☐ DOUCET, JAY J
    Alternate Representative
☐ MADANI, MICHAEL M
    Alternate Representative

THEATRE & DANCE
☒ BURELLE, JULIE SARA
    Primary Representative
☒ GUIRGUIS, MARK CHRISTOPHER
    Primary Representative
☐ BARRICELLI, MARC ALEXANDER
    Alternate Representative
☐ STALLING, VANESSA
    Alternate Representative

URBAN STUDIES & PLANNING
☒ ANDREWS, ABIGAIL L
    Primary Representative
☐ LERNER, AMY M
    Alternate Representative

UROLOGY
☐ JAMIESON, CHRISTINA AGNES MARGARET
    Primary Representative
☐ ANGER, JENNIFER TASH
    Alternate Representative

VISUAL ARTS
☐ AKTEN, MEHMET
    Primary Representative
☐ GARNETT, MARIAH J
    Alternate Representative
☒ ERDMANN, DEAN
    Primary Representative
☐ SEGADE, ALEXANDRO ABRAHAM
    Alternate Representative
ADVISORS

RESEARCH ADVISOR - GC
☒ ORLOV, DMITRI
   Primary Advisor
☐ MELIS, CARL
   Alternate Advisor

RESEARCH ADVISOR - HS
☐ GROESSL, ERIK
   Primary Advisor
☒ LIU, LIN
   Alternate Advisor

RESEARCH ADVISOR - SIO
☒ WATERHOUSE, AMY
   Primary Advisor
☐ MELLORS, ROBERT
   Alternate Advisor

UNDERGRADUATE STUDENT ADVISOR
☐ HWANG, JOSHUA
   Primary Advisor
☐ TAPPIN, NIC
   Primary Advisor
Leading the Way: UC San Diego Health’s Role in Creating the Future of Health Care

PATTY MAYSENT, Chief Executive Officer
What is Academic Medicine?

• Interrelationships among teaching, research and service
• Tripartite mission of educating the next generation of physicians and biomedical scientists, discovering causes of and cures for disease, and advancing knowledge of patient care while caring for patients.
• Provides the most advanced therapies, treatments and cures to anyone who needs them.
MISSION
Deliver outstanding patient care through commitment to the community, groundbreaking research and inspired teaching.

VISION
Create a healthier world – one life at a time – through new science, new medicine and new cures.
By the Numbers

$3.7 Billion+ Health System

1.26M+ Ambulatory Visits

476,000+ Imaging Exams

36,000+ Annual Hospital Admissions

25,000+ Cancer Care Patients Served

13,000+ Health System Team Members

5,000+ Births Each Year

1,800+ Clinical Trials (at ACTRI)
World-Class Care

13,493 Health Staff Team Members
(does not include physicians)

1,101 Licensed Beds
381 Hillcrest
418 La Jolla
302 East Campus

36,130 Annual Hospital Admissions\(^1\)

1.26M Annual Outpatient Visits & Surgeries\(^1\)

---

\(^1\) American Hospital Association Survey
Historic Growth

- Our Clinically Integrated Network grew from 349 members in 2018 to 975 in 2023
- Expanded inpatient clinical footprint by adding 245 beds with the opening of JMC in 2017
- Added more than 6,000 surgeries per year with opening of Koman Outpatient Pavilion in 2018
- Hitting capacity on the inpatient side with an anticipated 138 bed gap to meet current demand

Note: Medical Center Operating Revenue (excludes professional revenue).
UC San Diego Health – Awards and Achievements

Ranked in 10 Specialties
COMMUNITY BENEFITS: Caring for San Diegans

$558M  Total annual community benefit programs and services provided by UC San Diego Health in 2022\(^1\)

$501M  Government-sponsored care shortfalls and uncompensated charity care

Medicare, Medi-Cal, State Children’s Health Insurance Programs, other safety net programs, uncompensated charity care, indigent care, in-kind contributions

$55M  Health Professionals Education

Teaching physicians, nurses, students, education scholarships

$2M  Insurance Plan Shortfalls

Emergency, trauma, outpatient, behavioral, palliative, hospice

1) health.ucsd.edu/about-us/benefits
COMMUNITY BENEFITS: COVID Response

Petco Park Vaccine Superstation

Maquiladora Workers Vaccinations

CA Notify Exposure Notification

Vaccine Research

Mobile Vaccination

Community Engagement

Return to Learn: Test Kit Vending
UC SAN DIEGO HEALTH: 10-Year Vision

**10-YEAR VISION**
UC San Diego Health will become a top-10 nationally recognized health system through the development of world-class destination programs and broad community outreach and service.

*Our health system must grow and evolved to achieve our vision.*

**GROWTH STRATEGIES**
- Create capacity by leveraging data and AI technology to optimize patient flow while delivering safe, quality care
- Upgrade and expand our flagship academic medical campuses in Hillcrest and La Jolla and optimize efficiencies gained by co-locating multi-discipline medical expertise
- Build a community health model to complement our traditional academic medicine model to provide comprehensive care for more patients, closer to home.
OUR FUTURE: New Inpatient Tower for La Jolla Campus

COASTAL MID COUNTY

Objectives

• Increase capacity for destination services:
  o cancer, cardiovascular, transplant, others
  o while maintaining flexibility to meet changes in clinical demand

• Help alleviate current patient flow challenges (e.g., EDIP’s) by growing clinical & support service capacities

• Volume largely incremental – create positive margin to support overall system growth

Size & Timing

• Initial planning for ~200–250 beds in IP tower
• Target opening 2028 OPP and 2031 for hospital
OUR FUTURE: Hillcrest Campus Redevelopment
MIDTOWN, DOWNTOWN, SOUTH BAY

Large Scale
- $3B+ investment
- 36 of 38 buildings replaced

Development Partnership
- Joint campus/health funding model

$550M Phase 1 (under construction)
- Outpatient Pavilion
- Parking Garage
- Street & Infrastructure Improvements

Hospital Replacement
- Driven by seismic requirements
PHASE I: Hillcrest Outpatient Pavilion Opening 2025

- Increases specialty service capacity (focus on procedures & surgery)
- Expanded cancer capabilities to serve central and south San Diego
- Improves efficiency of care teams and patient/caregiver experience
- Positive financial impact
OUR FUTURE: East Campus Medical Center

INLAND MID CITY

EAST TOWER
• 6 stories
• 195 Med-Surg
• 24 ICU
• 20 ED bays; 12 Psych ED (planned)
• 8 ORs, 2 cath labs; 3 GI suites

WEST TOWER
• 4 stories
• Behavioral Health Hub
• 30 Behavioral Health beds
• Projected 92 beds
OUR FUTURE: Rancho Bernardo Hub
INLAND NORTH COUNTY

Opening 2026

• 150,000-sf MOB; Bernardo Center Drive at I-15
• Primary care, advanced imaging, infusion, radiation oncology, outpatient surgery and procedures
• Expands reach, builds market share
• Feeds advanced care at flagship campuses, especially La Jolla
• Public-Private Project (P3); moving forward to select developer
Outpatient Pavilion
- 57,000 sf, 3-story, on-campus MOB
- Shelled space developed as hospital-licensed facility for potential services such as:
  - Urology
  - Advanced imaging
  - Ambulatory surgery
  - Radiation oncology
  - Infusion center
  - Cardiology
  - Gastroenterology
  - Orthopaedics

Potential New Hospital Tower
- Volume estimates and market growth due diligence to inform capacity requirements
- New South Tower could accommodate 192+ beds

Psychiatry Health Facility
- 16-bed facility will provide short-term, IP services
- Working on County partnership to ensure BH patients receive treatment in the right setting
MISSION
Deliver outstanding patient care through commitment to the community, groundbreaking research and inspired teaching.

VISION
Create a healthier world – one life at a time – through new science, new medicine and new cures.
Decarbonization Study Update
## Energy System Report Development

<table>
<thead>
<tr>
<th>Key Challenge</th>
<th>Solutions</th>
<th>Unique Value Propositions</th>
<th>Relevant Groups/Parties</th>
<th>Key Channels</th>
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</thead>
</table>
| **Analyze** full cost to reduce fossil fuel-based emissions by 90% by 2045. | Considers regional grid; technical feasibility; costs; environmental impacts; social impacts; and is centered and enhances the mission and goals of the University. | University has opportunity to choose strategies that support multiple Strategic Goals:  
**Sustainable infrastructure.**  
**High Impact Research.**  
**Student Experience.**  
**Community Partnerships.**  
**Diversity and Access.** | Academic Senate and Climate Curriculum, Center for Energy Research, Associated and Grad Student Organizations | Work Groups, Committee Meetings, Campus Community Outreach Events |

### Draft Report and Plan Development

<table>
<thead>
<tr>
<th>Draft Report</th>
<th>Draft Comments</th>
<th>Report Finalized</th>
<th>Targets Set</th>
<th>Plan Developed</th>
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<td>6/24</td>
<td>7/24</td>
<td>1/25</td>
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UC San Diego
Energy Systems Analysis
State of the Local Grid
Decarbonization Study Update

**Multipronged Approach-Potential Scope 1 Carbon Emissions Reductions (MTCO2e)**

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<tr>
<td>Total After</td>
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<td>20,000</td>
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**Notes:**
- BAU: Business As Usual
- Sc: Scope
- MTCO2e: Million Tons of CO2 Equivalent
## Energy Systems Scenario Comparisons

<table>
<thead>
<tr>
<th>Scenario</th>
<th>20-Year Costs with LRDP Build-Out</th>
<th>Challenges</th>
<th>Value Opportunities</th>
</tr>
</thead>
<tbody>
<tr>
<td>Business as Usual</td>
<td>Baseline scenario.</td>
<td>2045 policy and state goals.</td>
<td>Continue to provide predictable, reliable energy sources that can serve the mission.</td>
</tr>
<tr>
<td>Central Plant Electric Boiler Replacement</td>
<td>Highest commodity costs.</td>
<td>Does not maximize efficiency opportunities and demand optimization.</td>
<td>Provide energy efficiency opportunities.</td>
</tr>
</tbody>
</table>

**Sustainable Infrastructure.**

**Community Partnerships.**
Opportunity: Sustainable Infrastructure

- Maximize solar, combine with distribution piping as feasible
- Maximize energy storage to meet loads and minimize demand charges
- Employ established heat pump technologies *at strategic times and locations.*

*People and purpose.*
**Opportunity: Living Lab**

**Student Experience. High impact research.**

### Curriculum
- Integrate Sustainability Courses into Core Degree Programs
- Integration of Climate and Environmental Justice in All Climate Courses
- Analysis of Decarbonization Plans
- Change Making Skills
- Technical Sustainability Education
- Ease of Finding Climate-Related Courses
- Climate Science Communication

### Collaboration
- Greater Collaboration Between Health and Social Sciences
- Collaboration Between Campus and UCSD Health
- Cross-Departmental Projects and Course Offerings
- Internships for Students to get More Directly Involved and Learn Industry Skills in Decarb
- Industry Partnerships
- Expand Community-Based Research

### Health
- Scope 3 Decarbonization
- Healthcare Decarbonization Training
- Link Decarbonization Efforts to Health Outcomes
- Study Health Impacts of Climate Change for Where Our Patients Live
- Use Medical Center as an Opportunity for Real Life Learning

### Visibility / Transparency
- Tours and Trainings for Students, Staff, and Community
- Benchmarking the Project Before and After the Clean Energy Transition (energy, emissions, water, air, labor, resilience, etc.)
- Regular Updates and Information Sharing Throughout Design & Construction
- Increase Visibility of Climate Research and Collaboration

### Innovation
- Training on New Technologies
- Thesis Opportunities for Emissions Analysis, Financial Opportunities, Labor Transition, etc.
- Embodied Carbon Analysis
- Scale Decarb Solutions from the Campus Scale to the Regional and International Scale
Opportunity: Equity, Diversity, and Inclusion

Considerations for energy projects

• Develop and evaluate equity indicators on transition impacts and opportunities

• Incorporate four major climate and environmental justice concepts:
  • Procedural
  • Recognition
  • Distributive
  • Restorative

Community partnership.

Diversity and access.
Roadmap for Next Steps

Final Report

Additional modeling and analysis, as needed. Provide updates to relevant groups.

Prioritize projects. Set targets.

Develop Implementation Plan.
Proposal for Two Departments at SSPPS

Brookie Best, PharmD, MAS
Dean, Professor

April 16, 2024
History and Context

• SSPPS Approved in 2000, enrolled Charter Class in Fall 2002
  • Established with small group of faculty (<10)
  • Dean served (and still serves) as the official Department Chair; entire school functions as a single department
  • Two+ decades: >55 faculty, >30 staff, Top 15 Pharmacy school, Top 5 in Research Funding nationally

• Established Three Divisions in 2016:
  • Clinical Pharmacy (n=27), Pharmaceutical Chemistry (n=14) and Pharmaceutical Sciences (n=17)
  • Division Heads assign committee service, assist with academic files, recruitment and onboarding, and represent SSPPS on some Health Sciences and general campus committees.

• Many governance challenges remain while the official school structure is still a single department.
Faculty Oversight:

- Departments will substantially better align faculty oversight, which is currently informally delegated to Division Heads, even though faculty do not report to the Division Heads. Departments will empower the Department Chair with appropriate faculty oversight authority and the ability to make and enact decisions. This will allow the Dean more time to focus effort on fundraising, marketing, high-level oversight, and broad collaborations, in partnership with the Department Chairs.

Representation in Professional Organizations:

- SSPPS Department Chairs will be able to participate with equal stature as other pharmacy school Chairs at external professional organization venues that host Chair events and groups, where we currently lack representation.
Rationale (2)

Representation at Health Sciences and General Campus:

• Our Division Heads are currently invited to some, but not all, Health Sciences and Campus Department Chair meetings, where they may or may not be privy to the same background information and context available to the official Department Chairs for the discussions. Further, our Division Head role in some settings is unclear and confusing, given that the Dean is still the Department Chair.

• Departments will further improve SSPPS representation in leadership recruitments that involve department chairs; development and advancement events; and a myriad of other UC San Diego-wide venues, where our entire school is currently only represented by one person, the Dean.

External Visibility for Partnerships, Collaborations, and Recruitment:

• A clearer organizational structure is more understandable to internal (i.e., campus collaborations) and external stakeholders (i.e., health-systems, academics, industry) and enhances recruitment efforts.
Department of Pharmaceutical Sciences

- The vision of the Department of Pharmaceutical Sciences will be to educate students in the skills, critical thinking, and principles in pharmaceutical sciences that will enable their success as future leaders in therapeutics innovation to promote health.

Department of Pharmacy Practice and Sciences

- The vision of the proposed Department of Pharmacy Practice and Sciences is to deliver excellence in clinical pharmacy practice, teaching and research with emphasis on collaborative care and innovative practice models.
Support and Space

• In essence, the school (SSPPS) will use existing funds to fund the two departments. This includes the following components:
  • Dept. of Pharmacy Practice and Sciences: Professional Degree Supplemental Tuition (PDST), support for clinical services, research, FTE base
  • Dept. of Pharmaceutical Sciences: FTE base, research
  • Both departments and central school operations: PDST, core budget allocation

• Pharmaceutical Sciences Building (PSB): 12,000 sq ft of teaching space for health sciences students, 3,500 sq ft administrative space, 35,000 sq ft research and faculty office space

• Additional clinical faculty offices in MTF, Ivy and Laurel trailers
• Space allocations will not substantively change with the establishment of departments.
Educational Programs

- Doctor of Pharmacy
- MS in Drug Development & Product Management
- BS/PharmD with DCBC
- PharmD/PhD with BMS
- UC San Diego & Pfizer Post-doctoral Research Fellowship in Clinical Pharmacology – Oncology
- UC San Diego & PureCare Pharmacy Community-Based Residency Program
Administrative Structure

• Centralized Staffing Model:
  • supporting PharmD curriculum, admissions, student affairs, and school accreditation
  • human resources, contracts and grants, fund management, etc.
  • centrally-funded Administrative Coordinator that currently supports the Division Heads will continue to serve as the Administrative Coordinator for the Department Chairs.
  • SSPPS Associate Dean for Business and Fiscal Affairs will serve as the initial Departmental Business Officer for both departments.

• As the departments grow over time, the support staff structure will be evaluated annually to determine which functions should remain centralized and which functions should be decentralized to the departments. We anticipate most of the administrative support to remain centralized over the long-term, but the department structure will allow for flexibility in each department to supplement the central administration in areas of specific departmental needs.
Questions?
Resolution On UC San Diego Policy On Public Disclosure

Senate Council, Olivia A. Graeve, Vice Chair
Craig Callender, Chair, Committee on Campus Climate Change
George Fuller, Chair, Committee on Research
Motivation

Partnership with external funding entities is central to UCSD’s research and educational mission.

Two decades of research, however, show that in some cases these funding sources intentionally use this influence to further ends in ways contrary to the public good and our own mission.

The tobacco industry, for example, explicitly funded academic research as part of their strategy to delay action on tobacco policy. Evidence housed at https://industrydocuments.ucsf.edu/
A significant influence on U.S. natural gas policy, helping open fracking throughout the country.

The Energy Institute itself was funded by ExxonMobil, Saudi Aramco, Shell, Chevron, Schlumberger, and many other oil and gas companies. The authors sat on boards of directors, owned stock in, took jobs, and more for many interested fossil fuel entities.

None of that was disclosed.
Academic research funded by oil and gas companies tends to treat methane more positively than renewable energy as compared with publicly funded academic research.

Calls To Respond


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**BMJ INVESTIGATION**

Stealing from the tobacco playbook, fossil fuel companies pour money into elite American universities

Paul Thacker examines how oil and gas companies have funded research to try to weaken messages on climate change and protect their interests

Paul D Thacker freelance journalist

At the turn of the century, a fresh crop of research centres to confront global warming began popping up at prestigious American universities. Promising a sustainable solution to the carbon and climate change problem, Princeton launched the Carbon Mitigation Initiative in 2000. Two similar programmes followed at Stanford in succeeding years: the Program on Energy and Sustainable Development (2001) and the Global Climate and Energy Project (2002). Massachusetts Institute of Technology’s (MIT) Energy Initiative emerged in 2006, and University of California, Berkeley’s Energy Biosciences Institute in 2007. Each initiative grew professorships and money at elite American universities. After learning from Exxon scientists that governments would regulate oil and gas companies to halt global warming, the French fossil fuel industry began funding studies on carbon uptake by oceans at Columbia University in the early 1990s, research that could make climate change seem less alarming. They also began placing engineers at MIT and other institutions to monitor scientific work.

In 1998, the American Petroleum Institute, the largest US trade association for the oil and gas industry, laid out a plan to defeat government action on climate change through a multimillion dollar programme, to
Modeled after transformation in biomedical research.

Advocated by AAUP, Pew Charitable Trust, and scores of commentators.

In a Springer Nature “Behind the Paper” 2022 commentary, Columbia University economist Douglas Almond writes “basic financial transparency toward the primary culprit should be a “no brainer” for universities.”
The Resolution

1. All externally-sponsored research projects shall be disclosed yearly in a publicly accessible database. The project sponsor, project title, amount of funding, and the name of the principal investigators will all be disclosed and the registry maintained by the campus.

2. All academic units of the university (e.g., schools, departments, centers, institutes) shall publicly disclose all gifts of $10,000 or more and restrictions on those gifts. These donations should be listed at least yearly. This policy will not supersede the right of donors to remain anonymous.

3. We exhort university researchers to adopt the norm of explicitly disclosing the financial and non-financial relationships that obtain between the funder and researcher in all public communications regarding their research (e.g., articles, websites, presentations) in contexts where they reasonably can be taken to be speaking as a university expert.
The Resolution

1. All externally-sponsored research projects shall be disclosed yearly in a publicly accessible database. The project sponsor, project title, amount of funding, and the name of the principal investigators will all be disclosed and the registry maintained by the campus.

• No new reporting requirements for faculty. All data gathered from existing internal disclosures.
• No change for most faculty, as most funding agencies already publicly disclose, e.g., NIH
• UCOP already discloses most of this in a database: https://www.universityofcalifornia.edu/about-us/information-center/award-explorer
• So does UCSD (behind single sign-on): tableau.ucsd.edu
The Resolution

2. All academic units of the university (e.g., schools, departments, centers, institutes) shall publicly disclose all gifts of $10,000 or more and restrictions on those gifts. These donations should be listed at least yearly. This policy will not supersede the right of donors to remain anonymous.

- No new reporting requirements for faculty. All data gathered from existing internal disclosures.
- Intended for new gifts
- Donors have a legal right to remain anonymous
The Resolution

3. We exhort university researchers to adopt the norm of explicitly disclosing the financial and non-financial relationships that obtain between the funder and researcher in all public communications regarding their research (e.g., articles, websites, presentations) in contexts where they reasonably can be taken to be speaking as a university expert.

• Adoption of a principle…
• No reporting, no policy changes
Benefits

Transparency improves trust in science.

The Resolution will help us maintain that trust.
Motion for an Electronic Ballot to the Division - Questions on Chancellor Khosla’s actions on May 6, 2024 to remove encampment of protesters

On May 6, an encampment of protestors on the UC San Diego campus was removed and protestors were arrested by an outside police force. The questions below concern Chancellor Khosla’s actions related to this event.

Be it moved that a vote of the entire membership of the San Diego Division of the Academic Senate will be conducted on the following four questions. The vote will be sent out using an electronic ballot that must be posted within five (5) calendar days of this meeting with a deadline for voting of seven (7) calendar days. At the conclusion of the voting period, the Division shall announce the voting results in an email to the members of the San Diego Division.

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<td>2. Do the actions of Chancellor Khosla merit confidence in his ability to continue as the UC San Diego Chancellor?</td>
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<td>3. Do the actions of Chancellor Khosla merit no confidence which means he should be removed as the UC San Diego Chancellor?</td>
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<td>4. Do the actions of Chancellor Khosla merit censure?</td>
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If a majority of votes cast are yes, the San Diego Division of the Academic Senate will submit the following statement:

The San Diego Division of the Academic Senate has confidence in Chancellor Pradeep K. Khosla’s leadership due to his actions to remove the encampment of protesters on the UC San Diego campus and the use of an outside police force on May 6, 2024. Therefore, Chancellor Khosla should continue as Chancellor of UC San Diego.

If a majority of votes cast are yes, the San Diego Division of the Academic Senate will submit the following statement:

The San Diego Division of the Academic Senate has no confidence in Chancellor Pradeep K. Khosla’s leadership due to his actions to remove the encampment of protesters on the UC San Diego campus and the use of an outside police force on May 6, 2024. These actions justify removal as the Chancellor of UC San Diego.

If a majority of votes cast are yes, the San Diego Division of the Academic Senate will submit the following statement:

The San Diego Division of the Academic Senate hereby censures Chancellor Pradeep K. Khosla for his actions to remove the encampment of protesters on the UC San Diego campus and the use of an outside police force on May 6, 2024.
Title: Vote of Confidence in Chancellor Khosla

ACTION ITEM

Summary: On May 6, 2024, an unauthorized encampment on the UCSD campus was cleared. The presence of the encampment and its protesters posed a safety risk to campus members. Views chanted and expressed in the encampment were intimidating and discriminatory to many; further, the encampment’s protestors controlled entry to the encampment.

This created a complex situation with a need to ensure safety for all on campus and balance the protection of Freedom of Speech while avoiding violation of Title VI.

Following broad consultation with multiple inputs, Chancellor Khosla acted in a measured and thoughtful manner to prevent against risk of major injuries while avoiding Title VI violations, as occurred at other UC campuses. President Drake published a statement supporting the Chancellor’s action to remove the encampment.

Thus, we ask that the UCSD Division of the Academic Senate approve the following Resolution.

Motion 1. Send the following Resolution for a Vote of Confidence in Chancellor Khosla out to the full division for a vote, for each division member to vote (yes, no, or abstain).

Motion 2. Approve the following Resolution for a Vote of Confidence in Chancellor Khosla.

Resolution for a Vote of Confidence in Chancellor Khosla

Whereas, the unauthorized encampment that was established on our campus, placed UC San Diego at significant risk;

Whereas, Chancellor Khosla consulted with multiple stakeholders on the removal of the unauthorized encampment in an effective way, including the Academic Senate, and decided to proceed based on a full risk assessment;

Whereas, it is the responsibility of Chancellor Khosla to act in an expeditious manner in situations that were not safe for our campus community;

Therefore, be it resolved that Chancellor Khosla has earned the support and positive acknowledgment of the UC San Diego community in his decision to remove the unauthorized encampment, and for his timely response to the crisis.

Be it further resolved that Chancellor Khosla's actions place UC San Diego as an example of a positive and measured response to the unreasonable demands of a group that is not representative of the UC San Diego community.
Signatories:

1. Shira Abeles, Department of Medicine
2. Eric Adler, Department of Medicine
3. Marianna Alperin, Department of Obstetrics, Gynecology, and Reproductive Sciences
4. Rommie Amaro, Department of Molecular Biology
5. On Amir, Rady School of Management
6. Sonia Ancoli-Israel, Department of Psychiatry
7. Jennifer Anger, Department of Urology
8. Daniel Arovas, Department of Physics
9. Vineet Bafna, Department of Computer Science and Engineering
10. Stephen Baird, Department of Pathology
11. P.R. Bandaru, Department of Mechanical and Aerospace Engineering
12. Sharona Ben-Haim, Department of Neurological Surgery
13. Ori Ben-Yehuda, Department of Medicine, Division of Cardiology
14. Guy Bertrand, Department of Chemistry and Biochemistry
15. Ethan Bier, Department of Cell and Developmental Biology
16. Sarah Blair, Department of Surgery
17. Jill Blumenthal, Department of Infectious Disease
18. Yehuda Bock, Scripps Institution of Oceanography
19. David Braff, Department of Psychiatry
20. Geoffrey Braswell, Department of Anthropology
21. David Broide, Department of Medicine
22. Jack Bui, Department of Pathology
23. Dennis A. Carson, Department of Medicine, Moores Cancer Center
24. George Cheng, Department of Medicine
25. David Cheresh, Department of Pathology
26. Stephanie Cherqui, Department of Pediatrics
27. Shu Chien, Department of Bioengineering
28. Emily Chin, Scripps Institution of Oceanography
29. Bryan Clary, Department of Surgery
30. Pamela Cosman, Department of Electrical and Computer Engineering
31. Bard Cosman, Department of Surgery
32. Anders Dale, Department of Neurosciences
33. Lori Daniels, Department of Medicine, Division of Cardiology
34. Zafiris J. Daskalakis, Department of Psychiatry
35. Nathan Delson, Department of Mechanical and Aerospace Engineering
36. Alin Deutsch, Department of Computer Science and Engineering
37. Massimiliano Di Ventra, Department of Physics
38. Patrick Diamond, Departments of Astronomy and Astrophysics and Physics
39. Joel Dimsdale, Department of Psychiatry
40. Timothy Dresselhaus, Department of Medicine
41. Shlomo Dubnov, Department of Music
42. Olga Dudko, Department of Physics
43. Steven Edelman, Department of Medicine
44. Mark Ellisman, Departments of Neurosciences and Bioengineering
45. Jeffrey Esko, Department of Cellular and Molecular Medicine
46. Shaya Fainman, Department of Electrical and Computer Engineering
47. David Feifel, Department of Psychiatry
48. Howard Feldman, Department of Neurosciences
49. Joshua Fierer, Department of Medicine
50. Gary Firestein, Department of Medicine
51. Jack Fisher, Department of Surgery

14a: Vote of Confidence in Chancellor Khosla
14a: Vote of Confidence in Chancellor Khosla

52. Kelly Frazer, Department of Pediatrics
53. William R. Freeman, Department of Ophthalmology
54. Yoav Freund, Department of Computer Science and Engineering
55. Rick A. Friedman, Department of Surgery
56. Eric Fullerton, Department of Electrical and Computer Engineering
57. Theresa Gaasterland, Scripps Institution of Oceanography
58. Francis Gabbai, Department of Medicine
59. Douglas Galasko, Department of Neurosciences
60. Michael Galperin, Department of Chemistry and Biochemistry
61. Pradipta Ghosh, Department of Cellular and Molecular Medicine
62. Michael Gilson, School of Pharmacy and Pharmaceutical Sciences
63. Charles Ginsburg, Department of Medicine, Division of Nephrology-Hypertension
64. Mark Ginsberg, Department of Medicine
65. Chris Glass, Department of Cellular and Molecular Medicine
66. Ayelet Gneezy, Rady School of Management
67. Susan Golden, Department of Molecular Biology
68. Nigel Goldenfeld, Department of Physics
69. Lawrence Goldstein, Department of Cellular and Molecular Medicine
70. Tamar Gollan, Department of Psychiatry
71. Alon Goren, Department of Medicine
72. Barry Greenberg, Department of Medicine, Division of Cardiology
73. Benjamin Grinstein, Department of Physics
74. Alex Groisman, Department of Physics
75. E. Roberto Grunvald, Department of Medicine
76. Eduardo L. Grunvald, Department of Medicine
77. Harel Guershon, Department of Mathematics
78. Shiri Gur-Cohen, Department of Medicine
79. Melissa Gymrek, Departments of Medicine and Computer Science and Engineering
80. Richard Haas, Departments of Neurosciences and Pediatrics
81. Drew Hall, Department of Electrical and Computer Engineering
82. Tracy Handel, School of Pharmacy and Pharmaceutical Sciences
83. Christine Harris, Department of Psychology
84. Jeffrey P. Harris, Department of Surgery
85. Allan Havis, Department of Theatre and Dance
86. Joan Heller Brown, Department of Pharmacology
87. Benjamin Heyman, Department of Medicine, Division of Hematology-Oncology
88. Heather Hofflich, Department of Medicine
89. Albert Hsiao, Department of Radiology
90. Lilia Iakoucheva, Department of Psychiatry
91. Romeo C. Ignacio, Department of Surgery
92. Ken Intriligator, Department of Physics
93. Vicente Iragui-Madoz, Department of Neurosciences
94. Sonia Israel, Department of Medicine
95. Patricia A. Jennings, Department of Chemistry and Biochemistry
96. Haojian Jin, Halıcıoğlu Data Science Institute
97. Jesse Jokerst, Department of Nano and Chemical Engineering
98. James Kadonaga, Department of Molecular Biology
99. Michael Kalichman, Department of Pathology
100. Denise Kalmaz, Department of Medicine
101. Simone Kanter, Department of Medicine
102. Michael Karin, Department of Pharmacology
103. Arthur Kavanaugh, Department of Medicine
104. Brian Keating, Departments of Physics and Astronomy
105. David Kleinfeld, Departments of Physics and Neurobiology
14a: Vote of Confidence in Chancellor Khosla

106. Yacov Koffler, Department of Neurosciences
107. Richard Kolodner, Department of Cellular and Molecular Medicine
108. Elizabeth A. Komives, Department of Chemistry and Biochemistry
109. Elena Koslover, Department of Physics
110. Mary Lee Krinsky, Department of Medicine
111. David E. Krummen, Department of Medicine
112. Arun Kumar, Departments of Computer Science and Engineering and Halicioglu Data Science Inst.
113. Andrew Kummel, Department of Chemistry and Biochemistry
114. John Lane, Department of Surgery
115. Thomas E. Levy, Department of Anthropology
116. Katja Lindenberg, Department of Chemistry and Biochemistry
117. Stuary Lipton, Department of Neurosciences
118. Irene Litvan, Department of Neurosciences
119. Ping Liu, Department of Nano and Chemical Engineering
120. Vitaliy Lomakin, Department of Electrical and Computer Engineering
121. Shachar Lovett, Department of Computer Science and Engineering
122. Andrew Lowy, Department of Surgery
123. Cecil Lytle, Department of Music
124. Brian Maple, Department of Physics
125. Andrew D. McCulloch, Departments of Bioengineering and Medicine
126. Jill Mesirov, Department of Medicine
127. David Meyer, Department of Mathematics
128. Brett Meyer, Department of Neurosciences
129. Yury Miller, Department of Medicine
130. Rachel Millstone, Department of Education Studies
131. Laurence Milstein, Department of Electrical and Computer Engineering
132. Gal Mishne, Halicioglu Data Science Institute
133. Eran Mukamel, Department of Cognitive Science
134. Alysson R. Muotri, Department of Cellular and Molecular Medicine
135. Mark Myers, Department of Psychiatry
136. Susan Narucki, Department of Music
137. Alexandra Newton, Department of Pharmacology
138. Kaixuan Ni, Department of Physics
139. Haydee Ojeda-Fournier, Department of Radiology
140. Alon Orlitsky, Department of Electrical and Computer Engineering
141. Piya Pal, Department of Electrical and Computer Engineering
142. Ross Parnell-Turner, Scripps Institution of Oceanography
143. Hal Pashler, Department of Psychology
144. Joe Pasquale, Department of Computer Science and Engineering
145. Mohan Paturi, Department of Computer Science and Engineering
146. Charles Perrin, Department of Chemistry and Biochemistry
147. Pavel Pezvner, Department of Computer Science and Engineering
148. Dimitris Politis, Departments of Mathematics and Halicioglu Data Science Institute
149. Robert Pomeroy, Department of Chemistry and Biochemistry
150. Kimberly A. Prather, Scripps Institution of Oceanography
151. Beth J. Printz, Department of Pediatrics
152. Rebecca Rakow-Penner, Department of Radiology
153. Eyal Raz, Department of Medicine, Division of Rheumatology, Allergy, and Immunology
154. Jamie Resnik, Department of Obstetrics, Gynecology, and Reproductive Sciences
155. Timothy Rickard, Department of Psychology
156. Shira L. Robbins, Department of Ophthalmology
157. Elizabeth Rosenblum, Department of Obstetrics, Gynecology, and Reproductive Sciences
158. Tamara Rubenzik, Department of Medicine, Division of Nephrology-Hypertension
159. Robert Sah, Department of Bioengineering
14a: Vote of Confidence in Chancellor Khosla
A statement from UC President Michael V. Drake, M.D., on free speech and campus safety at UC San Diego

The University of California unequivocally upholds freedom of speech and First Amendment rights, including the right to protest. All students, faculty, staff, and visitors must exercise these rights within the law and in line with campus policies.

Yesterday, the UC San Diego campus informed those in the UC San Diego protest encampment that the encampment was unlawful and that it violated university policy. Early this morning, after the campus provided multiple written and verbal warnings, public safety personnel from the UC Police Department, the San Diego County Sheriff’s Department, and the California Highway Patrol entered an unlawful encampment near Library Walk on the UC San Diego campus. Protestors were notified of their unlawful assembly and ordered to leave. When protestors resisted, officers began to make arrests.

I support Chancellor Khosla in taking this step, and I am grateful to our public safety partners for their help in protecting the safety of all community members on the UC San Diego campus. We are committed to being as flexible as we can on matters of free expression, including the expression of viewpoints that some find deeply offensive. But when that expression blocks the ability of students to learn or to express their own viewpoints, when it meaningfully disrupts the functioning of the University, or when it threatens the safety of students, or anyone else, we have a duty to act.

Reference:

Downloaded May 24, 2024
Campus Healing and Improved Response to Future Civil Disobedience

Resolved: In order to help heal the fabric of trust binding our Community we call upon the Chancellor to:

1) take all actions within his power to drop or minimize all disciplinary actions and criminal charges against the protestors; and

2) engage in sincere discussions with the protestors in an attempt to find concrete actions by UCSD that would address the concerns that motivated their protest.

Further Resolved: In order to make future police actions on campus in response to peaceful civil disobedience less likely we call upon the Chancellor to create with the Academic Senate:

1) a specific classification of civil disobedience actions and the appropriate threshold of police action that will be followed based on that classification;

2) mechanisms for sustained communication with protestors regarding their concerns;

3) platforms facilitating dialogue between protestors and those who feel unsafe due to their protest; and

4) a permanent administration-faculty-student committee coordinating the campus response.

Finally Resolved: This resolution will be sent out for a vote to the entire membership of the San Diego Division of the Academic Senate using an electronic ballot that must be posted within 5 calendar days of this meeting with a deadline for voting of 7 calendar days. At the conclusion of the voting period, the Division shall announce the voting results in an email to the members of the San Diego Division.

https://docs.google.com/forms/d/1eSCBHft3F4GDWfHbuTIuYCkT54xr6Inat5rUTJIOZMA/
Sign: Academic Senate Resolution for Campus Healing and Improved Response to Future Civil Disobedience

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<td>Alex</td>
<td>Fallai</td>
<td>Communication</td>
</tr>
</tbody>
</table>
DATE: May 27, 2024

TO: Representative Assembly, San Diego Divisional Academic Senate

FROM: 1. Marc Muendler, Professor, Economics
       2. Ramesh Rao, Professor, Electrical and Computer Engineering
       3. Lihini Aluwihare, Professor, Scripps Institution of Oceanography
       4. Andrea Chiba, Professor, Cognitive Science
       5. Arshad Desai, Professor, Cell and Developmental Biology
       6. Linda Hill, Professor, Surgery
       7. Lei Liang, Professor, Music
       8. Kwai Ng, Professor, Sociology
       9. Steve Parish, Professor, Anthropology
      10. Ramamohan Paturi, Professor, Computer Science and Engineering
      11. John Serences, Professor, Psychology
      12. Shahrokh Yadegari, Professor, Music

VIA: John A. Hildebrand, Chair, San Diego Divisional Academic Senate
     Olivia A. Graeve, Vice Chair, San Diego Divisional Academic Senate

CC: Lori Hullings, Representative Assembly, San Diego Divisional Academic Senate
    Kayla Gonzalez, Representative Assembly, San Diego Divisional Academic Senate

RE: Proposed Motion

Whereas, recent events have created fissures in the campus community;
Whereas, principles of academic community such as those referenced in the signatories' motivating document "Political and Social Action at UC San Diego" are informing this motion;
Whereas, temporary infringements of rules or conventions may be part of statements of discontent;
Whereas, shared governance in times of crisis requires rapid faculty engagement;
Resolve that, campus remain open to dialogue and free speech;
Resolve that, the Senate establish a new standing Faculty Crisis Response Committee to engage faculty with relevant domain expertise and interest. In accordance with Regents Standing Order 105 and UC Senate bylaw 40.1, pertaining to the conduct and welfare of the University, the Faculty Crisis Response Committee will be tasked to provide timely advice to both the Regents and the Administration on matters referred to it by the Senate Council, including the timing, severity, manner and strictness of rule enforcement, keeping in mind academia’s societal role as a crucible for critical thinking and learning. Appointment to the Faculty Crisis Response Committee will be administered by the Senate Committee on Committees.
DATE: May 27, 2024

TO: Pradeep K. Khosla, Chancellor  
    Elizabeth H. Simmons, Executive Vice Chancellor  
    John A. Hildebrand, Chair, San Diego Divisional Academic Senate  
    Olivia A. Graeve, Vice Chair, San Diego Divisional Academic Senate  
    Representative Assembly, San Diego Divisional Academic Senate

FROM: Marc Muendler, Professor, Economics  
       Ramesh Rao, Professor, Electrical and Computer Engineering  
       Lihini Aluwihare, Professor, Scripps Institution of Oceanography  
       Lawrence Broz, Professor, Political Science  
       Andrea Chiba, Professor, Cognitive Science  
       Arshad Desai, Professor, Cell and Developmental Biology  
       Stephan Haggard, Professor Emeritus, Global Policy and Strategy  
       Linda Hill, Professor, Surgery  
       Lei Liang, Professor Music  
       Kwai Ng, Professor, Sociology  
       Steve Parish, Professor, Anthropology  
       Ramamohan Paturi, Professor, Computer Science and Engineering  
       John Serences, Professor, Psychology  
       Shahrokh Yadegari, Professor, Music

RE: Political and Social Action at UC San Diego

On May 6, 2024, the UC San Diego administration dissolved an encampment on campus concerning the war in the Middle East. Communication about the choice and the process of the dissolution have proven more controversial than arguably any other occurrence on campus that we have witnessed in the past two decades or more. The purpose of the following observations is to find first principles from which we can rebuild a space where difficult debates take place constructively. We strive to suggest ways to nurture dialogue.

One of the central principles of the Kalven Committee’s "Report on the University’s Role in Political and Social Action" to the president of the University of Chicago in 1967 is: "The university is the home and sponsor of critics; it is not itself the critic." The broad appeal of the principle can still guide and, in our view, should guide policy adoption and implementation at the University of California, San Diego.

The principle is motivated by the following insights: "A university faithful to its mission will provide enduring challenges to social values, policies, practices, and institutions. By design and by effect, it is the institution which creates discontent with the existing social arrangements and proposes new ones. In brief, a good university, like Socrates, will be upsetting. The instrument of dissent and criticism is the individual faculty member or the individual student."
At UC San Diego, we cherish the unconventional thinkers and the change makers. We seek what is true and what is right. A putative student or faculty member may hold and promote the view that the Earth is the center of the universe. Chances are, evidence will prove the individual wrong. Another putative student or faculty member may hold and promote the view that human kind should commit mass suicide in the best interest of Earth or the universe. Chances are, moral arguments will prove the individual's view problematic or wrong. It is the ensuing Socratesian dialogue that a university stands for, not the statements in the dialogue.

For dialogue to occur, we need Academia, the physical and virtual space where the dialogue is held. For Academia to succeed with the dialogue, the use of physical and virtual space needs to be regulated by policies to which the sincere dialogue participants agree. To adopt and implement adequate policies, including those regulating the use of encampments or outside police for enforcement, we need consensus. Towards this consensus among the dialogue participants in the campus community, we view the following six observations as helpful:

1. To be a home and sponsor of critics, as a Kalven principle holds, UC San Diego needs to clarify that, while academic integrity or disciplinary adjudications proceed, all UC San Diego participants in the encampment and protestors against the encampment continue to have a home at UC San Diego.

2. Political change is often, by its nature, preceded by a violation of existing policy. Today, the typical speed limit on Southern California highways is 65 miles per hour. The actual speed of the modal driver on Southern California highways likely exceeds 75 miles per hour. It is a judgment call for administrators and enforcers of rules whether to apply them at all times and how harshly to enforce them.

3. For the judgment calls to be made with prudence, especially a call on outside police forces, it is incumbent on the UC San Diego administration to draw on the experts on its own campus: faculty and students who study related issues. To take the example of speed limits, we may have experts in the natural sciences and engineering to speak to the physics of speed and deceleration, in the social sciences to speak to behavior in traffic, and in the humanities to speak to the adherence to moral principles. In preparation for responses to the impending encampment, and the use of outside police, the administration should have drawn on faculty expertise, such as from scholars who study and intimately understand negotiations and police conduct. In preparation for student strikes, which may be imminent, the administration should now draw on faculty expertise through an ad-hoc advisory committee.

4. In its communication, the administration should use language that cannot be construed as misleading. In the particular case of characterizing danger from the encampment, the administration needs to acknowledge the dissonance between perceived threats and the factual evidence from the dissolved encampment of one propane bottle, one sword, and some wooden shields. The fair portrayal of the critics to which our university is also a home is crucial, regardless of the judgment of an encampment's justification.
5. A justifiable course of action could have been to tolerate a temporary encampment while seeking to build trust and working towards sincere dialogue. Similarly, the dissolution of the encampment is a justifiable action, with the rationale that precaution takes precedence over patience when mutual trust is lacking. A permanent encampment violates the principle of sharing space for dialogue and free speech.

6. In the determination of adequate responses to policy violations and student conduct in and around the encampment, the UC San Diego administration should balance the importance of rule enforcement, so that free dialogue can occur in our physical and virtual spaces, with the relevance of sponsorship of critics who may choose to use rule infringements as a part of their statement of discontent.
Sign: Academic Senate Resolution- Vote of No Confidence in Chancellor Khosla

This resolution refers to the protests and encampment near UCSD Library walk from May 1-6, and to the decision by Chancellor Khosla to call in UC Police, San Diego Police, and California Highway Patrol on May 6.

Whereas, student protestors were peacefully raising concerns, and there was no evidence of violence and no disruption of teaching and research activities;

Whereas, UCSD Campus police had a liaison with student leaders and could have taken care of any potential safety concerns;

Whereas, faculty leaders made repeated efforts to bring the Administration leadership to talk with students and to come up with a resolution, while other Senate faculty wrote to encourage the Chancellor to engage in dialogue with the protestors, and the Administration refused to respond;

Whereas, UCSD has a professional staff of mediators in the Office of the Ombuds trained to help resolve issues “arising from interpersonal and group conflict” that could have been the perfect entity to help the Administration and protestors to engage in constructive dialogue (but this opportunity was also missed and avenues of dialogue and peaceful resolution were not pursued);

Whereas, Chancellor Khosla’s decision to call in the UC Police, San Diego Police, and California Highway Patrol to break up a peaceful demonstration with violence and arrests violated free speech, inflicted undeserved trauma on students, and provoked serious disruption of university business.

Therefore, be it resolved that we no longer have confidence in Chancellor Khosla due to his failure to uphold the right to peaceful protest, the UCSD Principles of Community, and the mechanisms of shared governance, as well as to model one of the most fundamental skills of leadership – the ability to dialogue and resolve disagreements with constituents.

Be it finally resolved that this resolution will be sent out for a vote to the entire membership of the San Diego Division of the Academic Senate using an electronic ballot that must be posted within 5 calendar days of the June 4 Representative Assembly meeting, with a deadline for voting of 7 calendar days. At the conclusion of the voting period, the Division shall announce the voting results in an email to the members of the San Diego Division.

UC San Diego Senate Faculty Signatories (as of 5/27/24, 21:00, 100 total)
Gershon Shafir, Professor of Sociology
Harvey Goldman, Professor of Sociology
Kevin Lewis, Professor of Sociology
Mary Blair-Loy, Professor of Sociology
David Serlin, Professor of Communication
Daniel Navon, Associate Professor of Sociology
Resolution: Vote of No Confidence in Chancellor Khosla

Joseph Hankins, Associate Professor of Anthropology
Akos Rona-Tas, Professor of Sociology
Joo Ok Kim, Associate Professor of Literature
David FitzGerald, Professor of Sociology
Lisa Cartwright, Professor of Visual Arts
Brian Cross Professor of Visual Arts
Jorge Mariscal, Professor Emeritus of Literature
Paul Sepuya, Associate Professor of Visual Arts
Mariana Wardwell, Associate Professor of Visual Arts
Zeinabu Davis, Professor of Communication
Jordan Rose, Associate Professor of Visual Arts
Simeon Man, Associate Professor of History
Martha Lampland, Professor of Sociology
Shelley Streeby, Professor of Literature and Ethnic Studies
Adam Burgasser, Founding Professor of Astronomy & Astrophysics
Grant Kester, Professor of Visual Arts
Rihan Yeh, Associate Professor of Anthropology
Cathy Gere, Professor of History
Matthew Vitz, Associate Professor of History
Andrew Jolivette, Professor and Chair of Ethnic Studies, Founding Director Native American and Indigenous Studies
Christopher Perreira, Associate Professor of Ethnic Studies
Malik Gaines, Associate Professor of Visual Arts
Gary Fields, Professor of Communication
James Rauch, Professor Emeritus of Economics
Ricardo Dominguez, Professor and Chair of Visual Arts
Vanessa Ribas, Associate Professor of Sociology
Ross Frank, Associate Professor of Ethnic Studies
Elana Zilberg, Associate Professor of Communication
Jody Blanco, Professor of Literature
Rosaura Sánchez, Professor Emerita of Literature
Nina Zhiri, Professor of Literature
David Pedersen, Associate Professor of Anthropology
Dennis R. Childs, Associate Professor of Literature
Stephanie Jed, Professor Emerita of Literature
Lily Hoang, Professor of Literature, Interim Director, MFA in Writing Program
Samuel Museus, Professor of Ethnic Studies
Jin-kyung Lee, Associate Professor of Literature
Julia Ortony, Associate Professor of Chemistry and Biochemistry
Curtis Marez, Professor of Ethnic Studies
Amy Sara Carroll, Associate Professor of Literature
Luis Martín-Cabrera, Associate Professor of Literature
Hasan Kayali, Professor of History
Boatema Boateng, Associate Professor of Communication
Babak Rahimi, Associate Professor of Literature
Daniel Vitkus, Professor of Literature
Yen Le Espiritu, Distinguished Professor of Ethnic Studies
Resolution: Vote of No Confidence in Chancellor Khosla

Page duBois, Distinguished Professor of Literature
Wendy Matsumura, Associate Professor of History
Sara Johnson, Professor of Literature
Ivano Caponigro, Professor of Linguistics
Celeste Pilegard, Associate Teaching Professor of Psychology
Camille F. Forbes, Associate Professor of Literature
Brett Stalbaum, Teaching Professor of Visual Arts
Anna Joy Springer, Associate Professor of Literature
Monte Johnson, Professor of Philosophy
Wilfrido Terrazas, Associate Professor of Music
Jacobo Myerston, Associate Professor of Literature
Ashley Juavinett, Associate Teaching Professor of Neurobiology
Meg Wesling, Associate Professor of Literature
Sarah Schneewind, Professor of History
Jac Jemc, Associate Teaching Professor of Literature
Stephanie Richards, Professor of Music
Ana Celia Zentella, Professor Emerita of Ethnic Studies
Brandon Som, Associate Professor of Literature
Gabriela Caballero, Professor of Linguistics
Guillermo Algaze, Distinguished Professor of Anthropology
Julie Burelle, Associate Professor of Theatre and Dance
Erin Suzuki, Associate Professor of Literature
Michael Provence, Professor of History
Daniel C. Hallin, Distinguished Professor Emeritus of Communication
Patty Ahn, Associate Teaching Professor of Communication
Wael Al-Delaimy, Professor of Public Health
Adam Aron, Professor of Psychology
Claire Edington, Associate Professor of History
Kerry McKenzie, Associate Professor of Philosophy
Anthony Burr, Professor of Music
Keith Pezzoli, Senior Teaching Professor of Urban Studies and Planning
Daniel Widener, Professor of History
Gloria E. Chacón, Associate Professor of Literature
Rick Grush, Professor of Philosophy
Behrouz Touri, Associate Professor of Electrical and Computer Engineering
Michael Davidson, Distinguished Professor Emeritus of Literature
Verónica Martínez-Matsuda, Associate Professor of History
Roberto Malinow, Distinguished Professor Emeritus, Neurobiology and Neurosciences
Ronghui Xu, Professor of Public Health
Kelly Gates, Associate Professor of Communication
Tom Vogl, Associate Professor, Economics
Susan Kirkpatrick, Professor Emerita of Literature
Bonnie Kaiser, Associate Professor, Anthropology, Global Health Program
Robert Castro, Professor of Theatre & Dance
Rodney Reid, Professor Emeritus, Literature
Luis Alvarez, Professor of History
Louis Hock, Professor Emerita of Visual Arts
Resolution: Vote of No Confidence in Chancellor Khosla
Prashant Bharadwaj, Professor of Economics
Presentation of the Resolution to Censure UCSD Chancellor Khosla for his decisions and actions surrounding the use of non-campus police on May 6th, 2024 for inclusion on the Agenda of the UCSD Senate Representative Assembly meeting on June 4th, 2024, for discussion and vote by the Representative Assembly

I. Preamble

The motion here put before the Representative Assembly for discussion and vote is a Resolution to Censure UCSD Chancellor Pradeep Khosla for his decisions and actions concerning the use of non-campus police to remove protesters, a majority of which were UCSD students, from UCSD’s campus on May 6th, 2024.

The act of ‘censure’ here proposed is the formal statement of disapproval and condemnation of the Chancellor’s specific decisions and actions surrounding the removal of the UCSD student protesters on May 6th 2024.

The decisions and actions in question are those which led to the Chancellor’s authorization of approximately 200 non-campus police officers to enter campus early on the morning of May 6th, 2024, and to forcibly remove UCSD student protesters not just from the location of their protest but from campus entirely. The use of force included batons and chemical sprays.

One important motivation for putting this Resolution to Censure before the Assembly is to give a unified formal expression to the considerable number of strongly worded statements of disapproval of the Chancellor’s actions which have been issued by a wide range of groups of Senate faculty across UCSD’s campus. (§III provides some representative examples of such statements, which, taken collectively, have been signed by several hundred Senate faculty, across numerous departments and programs.)

A second and equally important motivation is to give an occasion for the Assembly as a whole to determine and officially state its own judgment on these specific decisions and actions by the Chancellor, and to do so separately from any judgment about Pradeep Khosla’s overall fitness to remain in his role as Chancellor. Because the proposed act of Censure does not by itself imply or necessitate any judgment about overall fitness, support for this Resolution to Censure is therefore independent of, and compatible with, approving, rejecting, or abstaining from other Resolutions concerning the Chancellor which might come before the Assembly, such as: Resolutions expressing ‘confidence’ in the Chancellor (support for the Chancellor...
remaining in his position) and Resolutions expressing ‘no confidence’ in the Chancellor (support for removing the Chancellor from his position).

II. Resolution to Censure

The Resolution to Censure to be discussed and then voted on is the following:

*The UC San Diego Senate Representative Assembly hereby resolves to censure UC San Diego Chancellor Pradeep Khosla for his decisions and actions concerning the use of non-campus police to remove UC San Diego student protesters from campus by force on May 6th, 2024.*

III. Supporting material

Below we provide links to several examples of statements from groups of Senate faculty expressing condemnation of the Chancellor’s decisions and actions in relation to the use of non-campus police to remove UCSD student protesters from campus on May 6th 2024. This list of statements is meant to be illustrative and is not in any way intended to be exhaustive. Taken together, these statements have the support of several hundred UCSD Senate faculty signatories, across a wide range of departments and programs.

Across these various statements, there is, to be sure, variation in the scope and degree of the condemnation of the Chancellor’s decisions and actions, and also variation in the grounds or reasons which are given for the condemnation, and, finally, variation in what consequences are called for, concerning the Chancellor’s present and future standing with the university. Support for the above Resolution to Censure does not require or imply support for all that is affirmed in these several statements, or support for all of the reasons given by each of these statements. The Resolution to Censure is meant to give expression to a common target across all of these condemnations (i.e., the Chancellor’s decisions and actions surrounding the use of non-campus police in relation to UCSD students), and also to give expression to the shared, forceful degree of disapproval in these statements, and, finally, to have the Assembly’s own decision on this matter be registered in a formal way in the official record through an Assembly vote.

**Anthropology (9 faculty signatories)**

[https://docs.google.com/document/d/1lWQfF8h7OBsCGTONTWKbhBEWmp51HLK7imH9xTv/edit](https://docs.google.com/document/d/1lWQfF8h7OBsCGTONTWKbhBEWmp51HLK7imH9xTv/edit)
Black Studies Project and Black Diaspora and African American Studies Program Joint Statement (program statement)
https://docs.google.com/forms/d/e/1FAIpQLScDSn2b8JYHdmlhcTo2hxSd2N87xjUmWdoR-zdwpDtfMm3Ing/viewform

Communication (department statement; see also SDFA list below)
https://communication.ucsd.edu/about/department-statements1.html#Statement-on-the-Events-of-May-

Ethnic Studies (department statement; see also SDFA list below)
https://ethnicstudies.ucsd.edu/about/statements-commentaries.html#Press-Release:-UCSD-Faculty-Cal

Latin American Studies (57 faculty signatories)
https://las.ucsd.edu/

Literature (department statement; see also SDFA list below)
https://literature.ucsd.edu/facultystatement.html

Music (15 faculty signatories)
https://sites.google.com/ucsd.edu/statement-on-may-6th/home?authuser=1

Philosophy (22 faculty signatories)
https://www.dropbox.com/scl/fi/gtjezik4wmw1fgs6mm1cu/signed-statment-really-final.pdf?rlkey=yk3gqwjehmlr0wu0o4vedgpr5&e=2&dl=0

Sociology (14 faculty signatories)
https://sociology.ucsd.edu/about/statement-by-sociology-faculty-on-emcampment-arrests.html

Visual Arts (18 faculty signatories)
https://visarts.ucsd.edu/20240506_facultystatement.html

San Diego Faculty Association (200+ UCSD faculty signatories)
https://sites.google.com/view/sdfastatement/home

including:
Anthropology 8
Astronomy and Astrophysics 2
Cell and Developmental Biology 2
Chemistry and Biochemistry 1
Cognitive Science 2
Communication 16
Computer Science and Engineering 5
Linguistics 5
Economics 4
Educational Studies 2
Electrical and Computer Engineering 4
Ethnic Studies 14
Global Policy and Strategy 2
History 19
Literature 32
Mathematics 3
Mechanical and Aerospace Engineering 4
Medical School 1
Music 7
Neurobiology 1
Neuroscience 1
Obstetrics, Gynecology and Reproductive Sciences 1
Philosophy 8
Political Science 3
Physics 3
Psychology 8
Rady School of Management 3
School of Public Health 3
Scripps Institute of Oceanography 5
Sociology 9
Structural Engineering 1
Theater and Dance 11
Urban Studies and Planning 4
Visual Arts 11

IV. Signatories in support of the Resolution to Censure

UCSD Faculty in support of the Resolution to Censure
[list as of Tuesday morning May 28th; updated list can be found here]

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<td>1. Clinton Tolley</td>
<td>Professor</td>
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<td>2. Saba Bazargan</td>
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<td>3. Monte Johnson</td>
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<td>4. Karen Kovaka</td>
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<td>5. Jonathan Cohen</td>
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<td>29.</td>
<td>Cathy Gere</td>
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<td>Ricardo Dominguez</td>
<td>Professor and Chair</td>
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<td>Daniel C. Hallin</td>
<td>Distinguished Professor Emeritus</td>
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<td>Nina Zhiri</td>
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<td>Karl Gerth</td>
<td>Professor</td>
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<td>Mary Blair-Loy</td>
<td>Professor</td>
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<td>50.</td>
<td>Frank Biess</td>
<td>Professor of History</td>
</tr>
</tbody>
</table>
V. Signatories in support of the Petition to include the Resolution on the RA Agenda

UCSD Faculty in support of the Petition to include the above Resolution to Censure on the Agenda for the Representative Assembly meeting on June 4th, 2024, as an item for discussion and voting.

[list as of Tuesday morning May 28th; updated list can be found here]

<table>
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<tr>
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