NOTICE OF MEETING
Tuesday, March 31, 2015, 3:30 p.m.
Garren Auditorium, Biomedical Sciences Building, 1st Floor

ORDER OF BUSINESS

(1) Minutes of December 9th meeting 4

(2-7) Announcements
   (a) Chair Gerry Boss Oral
   (b) Chancellor Pradeep Khosla Oral
   (c) Denise Serrano, Director of Public Affairs Oral
   (d) Committees on Research Grants:
       Harvey Goldman (GC), Peter Ernst (HS), and James Day (MS) Oral

(8) Special Orders
   (a) Consent Calendar
       • CAP Annual Report 8
   (b) Senate Election – Nominations for Committee on Committees 11

(9) Reports of Special Committees [none]

(10) Reports of Standing Committees
    (a) Committee on Senate Awards [Paul Pickowicz, COA Chair]
        • 2014-2015 Distinguished Teaching Awards Oral
    (b) Graduate Council [David Salmon, GC Chair]
        • Proposed Master of Chinese Economic and Political Affairs
          [Barry Naughton, IR/PS Faculty] 13

(11) Reports of Faculties [none]

(12) Petitions of Students [none]

(13) Unfinished Business [none]

(14) New Business
### Ex Officio Members:

- **Chair of Division**: Gerry Boss
- **Chancellor**: Pradeep Khosla
- **Vice Chair of Division**: Robert Continetti
- **2013-14 Chair of Division**: Kit Pogliano
- **Chair, Committee on Academic Personnel**: Steven Briggs
- **Chair, Committee on Admissions**: Madeline Butler
- **Chair, Committee on Diversity and Equity**: Daniel Widener
- **Chair, Committee on Campus Community Environment**: Raymond DeCallafon
- **Chair, Committee on Committees**: Doris Trauner
- **Chair, Educational Policy Committee**: Kaustuv Roy
- **Chair, Undergraduate Council**: Leslie Carver
- **Chair, Committee on Faculty Welfare**: John Eggers
- **Chair, Graduate Council**: David Salmon
- **Chair, Committee on Planning and Budget**: Julian Betts
- **Chair, Committee on Privilege and Tenure**: Stefan Tanaka
- **Chair, Committee on Research**: Frank Powell
- **Chair, Academic Council**: Joel Dimsdale
- **Member, Academic Council**: Susan Narucki
- **Member, Academic Assembly**: Margaret Schoeninger
- **Member, Academic Assembly**: Steven Wasserman
- **Executive Vice Chancellor, Academic Affairs**: Suresh Subramani
- **Vice Chancellor, Health Sciences**: David A. Brenner
- **Vice Chancellor, Marine Sciences**: Margaret Leinen
- **Vice Chancellor, Research**: Sandra Brown

### Elected Members

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<th>Divisional Representative</th>
<th>('16) Grant Goodall</th>
<th>('15) Piyush Patel</th>
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<td>Revelle College</td>
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<td>('15) Ivana Komunjer</td>
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<td>('15) Stephen Hayden</td>
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### Alternates

- ('15) Piyush Patel
- ('15) Robert Rissman
- ('15) Brenda Bloodgood
- ('16) Morana Alac
- ('16) Jelena Bradic
- ('16) Dan Hallin
- ('16) Robert Cancel
- ('16) Gary Fields
- ('16) John Watson
- ('16) Charles Tu
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- ('15) Michael David
- ('15) Janis Jenkins
- ('16) Joseph Watson
- ('16) Richard Attiyeh
- ('16) David Roth
- ('16) Thomas Levy
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- ('15) Gurol Suel
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- ('16) Yixiao Sun
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- ('16) Ken Kreutz-Delgado
- ('16) Jie Xiang
- ('15) Stephen Hayden
- ('15) Richard Clark
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<th>Department</th>
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<td>Ethnic Studies</td>
<td>Roshanak Kheshti ('16)</td>
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<td>Anthony Gamst ('16)</td>
<td>Elena Martinez ('16)</td>
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<td>Ulrike Schaede ('15)</td>
<td>Yasu-Hiku Tohsaku ('15)</td>
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<td>Farrell Ackerman ('16)</td>
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<td>Babak Rahimi ('15)</td>
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<td>Cristina Rivera-Garza ('16)</td>
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<td>Uri Gneezy ('15)</td>
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<td>Hyonny Kim ('15)</td>
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<td>Todd Costantini ('15)</td>
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<td>David Rapaport ('15)</td>
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<td>Alan Burnett ('15)</td>
<td>Charles Means ('15)</td>
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<td>Liam Clancy ('15)</td>
<td>Patricia Rincon ('15)</td>
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<td>Brett Stalbaum ('16)</td>
<td>Amy Adler ('16)</td>
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<td>Amy Alexander ('16)</td>
<td>Lisa Cartwright ('16)</td>
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**Advisors:**

Research - General Campus
Amy Tsai ('15) Alexei Kritsuk ('15)
Research - Health Sciences
David Boyle ('15) Michael Baker ('15)
Research - Marine Sciences
Adrian Borsa ('16) Shaun Johnston ('16)
Undergraduate Student
Undergraduate Student
Graduate Student
Holly Dembinski ('15)
Graduate Student
Jon Monk ('15)
Chair Boss called the meeting to order. A quorum was present (see attached attendance sheet), and other Academic Senate members and guests were in attendance. Chair Boss welcomed members and guests to the meeting. He introduced himself to those present, and introduced Vice Chair Bob Continetti, and Professor Gerald Mackie, Parliamentarian for the Assembly. Chair Boss introduced Academic Senate staff members who provide support for the Assembly: Ray Rodriguez, Director of the Academic Senate Office, Ashley Welch, Assembly Recorder for this meeting, and Trevor Buchanan, Programmer Analyst. Chair Boss reviewed the Academic Senate Bylaws governing the privilege of the floor and voting.

MINUTES OF MEETING OF OCTOBER 14, 2014

The minutes of the meeting of October 14, 2014 were approved.

MINUTES OF MEETING OF NOVEMBER 18, 2014

A request was received to amend the minutes of the November 18, 2014 meeting. The request was to include the vote counts and the word “paper” before the word “ballot” for the two items on which votes were taken. The amended minutes of the meeting of November 18, 2014 were approved.

ANNOUNCEMENTS BY THE CHAIR OF THE DIVISION

Chair Boss announced that the Department of Family and Preventive Medicine’s name has changed to the Department of Family Medicine and Public Health.

Chair Boss spoke about President Napolitano’s energy initiative, which is to make the UC system completely carbon neutral by 2025. Input and ideas from faculty on ways to meet this goal are welcome and encouraged; Vice Chancellor Gary Matthews is the point of contact.

Chair Boss noted that in response to the Regents recent approval for a 5% increase in tuition in each of the next five years, a couple of bills are now pending in the State Legislature. Both an Assembly plan and a Senate plan would eliminate the tuition increase for state residents, but increase nonresident tuition by 17%. The Assembly plan would provide a systemwide increase of $150 million, $50 million from the state core budget and $100 million from the increase in nonresident tuition. In return, UC would be expected to increase undergraduate enrollment by 2,000 students per year. The Senate plan would be to increase the base budget by 4% and increase the undergraduate enrollment by 5,000 students per year. None of these plans have gone to committees yet.

Chair Boss also noted that the state Senate wants to take authority away from the Regents. This would mean that the Legislature would have control/authority over the UC system. This would require a two-thirds approval by both houses, be signed by the governor, and then go to vote at a general election and be passed by a simple majority.

ANNOUNCEMENTS BY THE CHANCELLOR

Chancellor Khosla discussed an initiative that removes the nonresident tuition penalty for Ph.D. students after one year. The initiative has worked well, but the growth has not been as big as expected. Two rumors have been circulating about the initiative: people think that the initiative has been cancelled or that the administration will cancel the initiative after one year. Both rumors are false and the Chancellor reiterated his strong support for the program.

Chancellor Khosla relayed an announcement from the Office of Research Affairs. Faculty members across the campus are invited to submit proposals for funding for interdisciplinary training of undergraduate and graduate students and post-doctoral fellows; information was sent out in a campus-wide email announcement.
ANNOUNCEMENTS BY GARY MATTHEWS, VICE CHANCELLOR, RESOURCE MANAGEMENT & PLANNING

Gary Matthews reiterated the goal of obtaining carbon neutrality, also stating that any ideas are welcome to be sent to him. VC Matthews provided a presentation on deferred maintenance, project costs, and staffing. The presentation can be found at: http://senate.ucsd.edu/Repository/1603/GROUPS/Assembly%20Presentations/RMP_Update.pdf

SPECIAL ORDERS

Election of Two Representative Assembly Members to Senate Council

As announced at the October Representative Assembly meeting, the Bylaws of the San Diego Division call for two elected members of the Representative Assembly to serve as at-large members on Senate Council. Chair Boss called for nominations from the floor for the two positions. Vice Chair Continetti nominated Gregorios Anagnostopoulos from the Department of Philosophy and Katherine Barbeau from Scripps Institution of Oceanography. Chair Boss called for acceptance by acclamation; accepted.

REPORTS OF SPECIAL COMMITTEES [none]

REPORTS OF STANDING COMMITTEES

Graduate Council – Proposed MS in Business Analytics, Rady School of Management

David Salmon (Chair, Graduate Council) presented the Assembly with a new degree proposal. The Rady School of Management has proposed a Master of Science in Business Analytics (MSBA). The Graduate Council approved this proposal at their November 2014 meeting. The MSBA is primarily designed to be a one-year full-time program, but the program may also be completed part-time over two years. Students will complete a total of 50 units: 14 units of core courses, 32 units of elective courses, and a 4 unit capstone project. In addition, students will be required to complete an individual comprehensive oral examination. The curriculum is designed to prepare students to work as business analytics managers and is composed of quantitative, statistical, and management coursework.

On behalf of the Graduate Council, Professor Salmon moved that the Master of Science in Business Analytics be approved as proposed. Because the motion is made on behalf of a committee, no second is required. Chair Boss called for further discussion of the motion. There were a few questions from the audience:

- How long will it take the program to become self-sufficient? Professor Nijs responded on behalf of the Rady School of Management that if the program has 30 students in the first year, the program will become self-sufficient after the first year.
- Will the program require additional faculty? Professor Nijs responded that the program will initially require overload teaching, but the program will require very few additional faculty.
- How does this fit into the campus initiatives as a whole, given that what is really needed is computer scientists rather than managers, is there a real need for this program? Professor Nijs responded that the program is intended to produce graduates that are trained managers, who have an understanding of the quantitative tools that are available. Professor Nijs said he was willing to discuss this further with faculty members..

The motion was approved by a majority voice vote.

Graduate Council – Proposed Ph.D. in Biostatistics, Family Medicine and Public Health

David Salmon (Chair, Graduate Council) presented the Assembly with a new degree proposal. Professor Karen Messer from the Department of Family Medicine and Public Health provided a presentation on the proposed
degree. The program is designed to train students in mathematical theory, computational skills, and inferential methods needed to analyze complex biomedical data. The time to degree is five years. The program will be a three to four student cohort per year. The Department also proposed awarding an MS degree to students who fail to complete the PhD but complete 52 units of coursework and pass the qualifying examination with a score that is satisfactory for a terminal Master’s degree.

On behalf of the Graduate Council, Professor Salmon moved that the Ph.D. in Biostatistics be approved as proposed. Because the motion is made on behalf of a committee, no second is required. Chair Boss called for further discussion of the motion. There were a few questions from the audience:

- Given the small size of the cohort, is there any interest in developing an MS program? Professor Messer responded that there is a lot of interest in this, but the department wanted to lead with the most important program.
- As a student, how do you navigate through the “forest” of all the different programs offered at this campus? Professor Messer responded that the distinctions between programs are clear to anyone in the field. Admissions requirements will also guide students.
- A suggestion from the above question was made that there should be a one page table that outlines career and course tracks.

The motion was approved by a majority voice vote, with one abstention.

Graduate Council – Proposed Revisions to Division Regulation 700 – Requirements for the Master of Arts and Master of Sciences Degrees at San Diego

David Salmon (Chair, Graduate Council) presented the Assembly with proposed revisions. Proposed revisions to Division Regulation 700 – Requirements for the Master of Arts and Master of Sciences Degrees at San Diego would permit graduate degree programs that require 36 units to apply more than six research units leading to a Master’s thesis towards the degree requirements, allowing up to 12 research units leading to a Master’s thesis to count toward the 36 unit requirement. Senate Regulation 682 will be removing this requirement. The Educational Policy Committee approved the final proposal and the Committee on Rules & Jurisdiction found the proposed amendments consonant with the Code of the Academic Senate.

On behalf of the Graduate Council, Professor Salmon moved that the revisions to Division Regulation 700 – Requirements for the Master of Arts and Master of Sciences Degrees at San Diego be approved as proposed. Because the motion was made on behalf of a faculty body, no second was required. Chair Boss called for further discussion of the motion. No comments were made. The motion was approved by a majority voice vote, with one abstention.

Graduate Council – Proposed Revisions to Division Regulation 709 – Master of Advanced Studies

David Salmon (Chair, Graduate Council) presented the Assembly with proposed revisions. Proposed revisions to Division Regulation 709 – Master of Advanced Studies are exactly the same as the proposed revisions for Division Regulation 700 – Requirements for the Master of Arts and Master of Sciences Degrees at San Diego, which were approved.

On behalf of the Graduate Council, Professor Salmon moved that the revisions to Division Regulation 709 – Master of Advanced Studies be approved as proposed. Because the motion was made on behalf of a faculty body, no second was required. Chair Boss called for further discussion of the motion. No comments were made. The motion was approved by a unanimous voice vote.

REPORTS OF FACULTIES

Health Sciences Faculty Council – Proposed Revisions to Division Regulation 503 – Grading Policy – School of Medicine
Jess Mandel (Associate Dean Undergraduate Medical Education) presented the Assembly with proposed revisions to Division Regulation 503 – Grading Policy – School of Medicine: 1) add language to state that a final grade may be corrected at any time when a clerical or procedural error is discovered; 2) clarify the W grade; and 3) add a definition for a “Blank on a Student’s Transcript.” These changes are appropriate because of a number of changes to the School of Medicine’s curriculum and grading policy; they are small changes, but important to housekeeping. The proposed changes were approved unanimously by the Health Sciences Faculty Council.

On behalf of the Health Sciences Faculty Council, Dr. Mandel moved that the revisions to Division Regulation 503 – Grading Policy – School of Medicine be approved as proposed. Because the motion was made on behalf of a faculty body, no second was required. Chair Boss called for further discussion of the motion. No comments were made. The motion was approved by a unanimous voice vote.

PETITIONS OF STUDENTS [none]

UNFINISHED BUSINESS [none]

NEW BUSINESS

There being no further business, the meeting adjourned at 4:52 p.m.

Ashley Welch
INTRODUCTION

The Committee on Academic Personnel (CAP) is charged with representing Senate faculty by making recommendations to the Administration concerning academic personnel and related matters. It also advises the EVC and the Academic Senate on general policy related to academic personnel. This report describes the extent to which the recommendations on these matters have been accepted by the administration, and also informs the division of other issues that were considered or remain pending.

COMMENTARY

Process, Interaction, and Consultation

In 2013–2014 CAP considered 597 unique file actions, 579 of which were completed during the year. Actions ranged from contested merits to promotions, accelerations, and retentions. In the interest of openness and effective communication, CAP regularly extends an invitation to the EVC, the Vice Chancellors for Research, Health Sciences, and Marine Sciences, as well as to Divisional Deans, ORU Directors, and Department Chairs to visit the committee to discuss its practices and procedures or general issues of campus academic personnel policy. The CAP Chair also attends meetings with department chairs at the beginning of the year to discuss the academic review process.

2013–14 Rate of Override and Disagreement. In seeking to ensure consistency and fairness across departments, divisions, and schools, CAP follows and interprets the guidelines in the PPM on all matters in its recommendations to the EVC. In cases where the EVC or other final authority anticipates issuing a final decision contrary to the Committee's recommendation, that individual attends a CAP meeting to present the arguments for not following CAP's recommendation. In some cases this discussion leads to agreement. In others, there is an agreement to disagree, with such cases often involving programmatic priorities of the campus that fall outside the criteria upon which CAP makes recommendations.

Overrides are those cases where the EVC's final action (or, in the case of Research Scientist and Unit 18 Lecturer files, the final action of the relevant VC or Dean) differs from CAP's final recommendation in step or action (appointment, merit increase, merit advancement, promotion, etc.). Appraisals of Assistant Professors that differ from CAP's recommendation are not considered Overrides. Disagreements are cases where the EVC's final action differs from CAP's recommendation in terms of salary (related to market off-scale or bonus off-scale salary increments). In cases where the CAP membership is evenly split between two actions, a choice of either action is not an Override or Disagreement. In 2013–2014 there were six cases in which the Administration's final action differed from CAP's recommendation; four were overrides involving either rank and/or step, and two were disagreements involving salary.

The Advisory Committee on the Arts. CAP's Advisory Committee on the Arts (ACA) was instituted (as the Performing Arts Subcommittee) in 1982 to assist with CAP's deliberations on the creative activity of performing arts faculty in the Departments of Music, Theatre and Dance, and Visual Arts. The ACA is appointed by the Committee on Committees, and its membership includes one tenured faculty member from each of these departments in addition to two faculty members drawn from other departments. Because evaluation of artistic performance does not lend itself to conventional academic procedures and career patterns, an evaluation of this aspect of a faculty member's work by the ACA can be helpful in CAP's consideration of the file.
The Advisory Committee on the Arts considered the creative contributions in 15 cases that were forwarded to CAP in 2013–2014. CAP’s final recommendation, which also takes teaching and service into account, agreed with the ACA’s recommendations in 11 of the fourteen cases that were concluded in 2013–2014.

Preparation of Files As part of its ongoing efforts to calibrate requests for accelerations, CAP conducts retrospective reviews of regular merits from various departments. In general, files were well prepared, but CAP notes the need for Departments and Deans to clearly articulate the departmental standards for normal merit increases in files. CAP also strongly encourages Departments to document fully the teaching and service contributions of their faculty members. Files submitted for CAP review can be delayed if teaching evaluations are not included in the file, or if there is no analysis of a candidate’s teaching and service contributions.

In disciplines where candidates routinely engage in collaborative work, CAP strongly emphasizes the need for departmental recommendation letters to identify clearly the candidate’s contribution to his or her publications. The absence of information supporting the departmental proposal occasionally resulted in delays in making a recommendation due to the need for CAP to ask for additional information from the Department.

Campus Ad Hoc Committees. CAP has increasingly acted as its own ad hoc committee. By the time cases arrive at CAP, there is already considerable expertise represented in the file, from the Departmental ad hoc committees, members, and Chair, from external referees, and from the cognizant Dean. Unless there is some substantial disagreement about the quality of the work, and CAP lacks suitable knowledge itself, a campus ad hoc committee is not regarded as necessary. In 2013–2014, CAP sent one case to a campus ad hoc committee.

Policies, Issues, and Action Items Addressed

In addition to acting on individual academic personnel files, CAP, at the request of the EVC or the Academic Senate Chair, reviews general academic personnel policies and reports and other issues of interest related to academic personnel. CAP also reviews Departmental voting procedures and discipline-based market off-scales salary agreements for Assistant-level appointments, the conferral of emeritus status to non ladder-rank faculty, reviews of administrators, and appointments and reappointments as Endowed Chairs.

One major issue discussed by CAP during the 2013–2014 academic year was the addition of a new “spot compression” program designed to address salary compression for faculty members on the general campus. CAP reviewed proposals for spot compressions (an increase in the market off-scale salary component) from Divisional Deans. In its review of spot compression proposals, CAP considered the academic profiles of the proposed candidates, as well as the analysis from the Divisional Dean as to why the individuals under consideration were proposed for the spot compressions.

CONCLUSION

The Committee is grateful for the wisdom of its Advisory Committee on the Arts; the School of Medicine Committee on Academic Personnel; the Department of Medicine Council on Appointments and Promotions; the Scripps Institution of Oceanography Committee on Academic Personnel; the Deans, Provosts, Department Chairs, and ORU Directors; and those faculty members who served on departmental ad hoc committees. CAP also wishes to thank staff members involved in the academic review process at various levels for their many hours of efficient, knowledgeable, and professional work in file assembly and annotation, which is so crucial to fair and consistent reviews.
Respectfully submitted,

Stefan G. Llewellyn Smith, Chair  
(Mechanical and Aerospace Engineering)  
Myrl C. Hendershott, Vice Chair  
(Integrative Oceanography Division)  
Steven P. Briggs (Division of Biological Sciences)  
Mary P. Corr (Medicine)  
Seana Coulson (Cognitive Science)  
Benjamin Grinstein (Physics)  
Robert B. Horwitz (Communication)  
John A. Marino (History)  
Joe Ramsdell (Medicine)  
Andrew Scull (Sociology)  
Kuiyi Shen (Visual Arts)  
Tamara L. Wall (Psychiatry)
Candidates Nominated by Senate Council – Representative Assembly Action Required

a. **Member of the Committee on Committees** from a **Health Sciences** department, excluding the **Department of Medicine** and the **Department of Cellular & Molecular Medicine**, for a **three-year term**, effective September 1, 2015 through August 31, 2018.

- **Marilyn Jones** (Professor of Clinical, Pediatrics) Nominated by Senate Council
- **Tamara Wall** (Professor In Residence, Psychiatry) Nominated by Senate Council

b. **Member of the Committee on Committees** from a **Humanities** Department for a **three-year term**, effective September 1, 2015 through August 31, 2018.

- **Robert Edelman** (Professor, History) Nominated by Senate Council
- **Eric Watkins** (Professor, Philosophy) Nominated by Petition & Senate Council

c. **Member of the Committee on Committees** from an **Arts** department for a **three-year term**, effective September 1, 2015 through August 31, 2018.

- **Amy Adler** (Professor, Visual Arts) Nominated by Senate Council
- **Shahrokh Yadegari** (Professor, Theatre) Nominated by Senate Council

d. **Member of the Committee on Committees** from a **Science** department for a **three-year term**, effective September 1, 2015 through August 31, 2018.

- **Ian Abramson** (Professor, Mathematics) Nominated by Senate Council
- ** Kimberley Prather** (Professor, Chemistry & Biochemistry) Nominated by Senate Council
Candidates Nominated by Committee on Committee – No Further Action Required

Vice Chair (Chair Designate) of the Division for a two-year term, effective September 1, 2015 through August 31, 2017. The first year will serve as Vice Chair and the second year as Chair of the San Diego Division.

- **David Gutierrez** (Professor, History) Nominated by ConC
- **Kaustuv Roy** (Professor, Biological Sciences) Nominated by ConC

Divisional Representative (three vacancies) to the systemwide Assembly of the Academic Senate for a two-year term, effective September 1, 2015 through August 31, 2017.

- **Farrell Ackerman** (Professor, Linguistics) Nominated by ConC
- **Nadine George** (Professor, Theatre) Nominated by ConC
- **Gail Heyman** (Professor, Psychology) Nominated by ConC
- **Todd Kontje** (Professor, Literature) Nominated by ConC
- **Gentry Patrick** (Assoc Professor, Biological Sciences) Nominated by ConC
- **Robert Rissman** (Asst Professor IR, Neurosciences) Nominated by ConC
REPORT OF THE GRADUATE COUNCIL

At its January 12, 2015 meeting, the Graduate Council approved a proposal for a new self-supporting program of study leading to a Master of Chinese Economic and Political Affairs (MCEPA) in the Graduate School of International Relations and Pacific Studies (IR/PS). This program was proposed in response to student demand for a more comprehensive and competitive China-focused degree program. The proposed two-year 96 unit program is distinct in that unlike traditional area studies programs that tend to focus instruction on language, history, cultural studies, art history and sociology, it builds on IR/PS's strengths in research methods, the political and economic study of China, and Chinese language to train scholars to analyze and understand China in a contemporary regional and international context.

IR/PS has proposed a self-supporting budget model. The Committee on Planning and Budget (CPB) reviewed the proposal and provided its comments to the Graduate Council. The Council determined that IR/PS is well positioned to offer the proposed MCEPA and the School has demonstrated that there is student demand for this type of program.

The Council is supportive of this academic endeavor and recommends that the Representative Assembly approve the proposal.

David Salmon, Chair
Graduate Council

The complete proposal is available for review at: https://senate.ucsd.edu/media/147775/irps-proposal-to-establish-master-of-chinese-economic-and-political-affairs.pdf

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Executive Summary

The Master of Chinese Economic and Political Affairs (MCEPA) is a self-supporting, terminal degree program that builds on the Graduate School of International Relations and Pacific Studies’ strengths in the study of contemporary China and its distinctive inter-disciplinary mix of economics, politics, applied policy, and management. It will further raise the profile and reputation of UCSD among elite scholars and promising students of China. Graduation will require 96 units: 28 of which will be in core disciplinary skills training in economics, management, political science and quantitative methods; another 24 in specialized China content courses; and 24 in a chosen area of concentration. The remaining 20 units divide into a three course (12 units) “Sources and Methods” requirement, and a two quarter, eight unit total (four units per quarter) Capstone seminar series. The second quarter of the capstone will require the student to work one-on-one with a faculty specialist. Students will be strongly encouraged to undertake field research as part of their capstone project.

The ability to use original language source material is necessary for serious professional analysis of China. IR/PS will require at least second year proficiency for admission, and students and applicants will have to demonstrate that their language skills are appropriate to the type of research they propose to conduct.

Students in the Master of Chinese Economic and Political Affairs program will develop a mastery of:

- Research design and methods for the social science study of contemporary China
- Critical reading and analysis of original and secondary sources
- Design and implementation of an interdisciplinary research project
- At least one area of policy analysis chosen from: Chinese Politics and Public Policy, Chinese Foreign Relations and Security, Chinese Economy, or Chinese Environment